



Long Term Financial Plan 2025—2036



Contents

Foreword		1
Community Profile in Brief		2
Integrated Planning		3
Risk Management and Key Assumptions		4
Financial Activity Statement		6
Financial Sustainability		8
Loans		11
Reserve Funds		13
Asset Information	Assets	17
	Infrastructure	20
	Financial Plan vs Asset Plan	24
Current Service Delivery (Net Impact)		25
Key Initiatives	Land	28
	Buildings	29
	Plant and Equipment	36
	Furniture and Equipment	43
	Roads	44
	Footpaths	45
	Drainage	46
	Bridges	47
	Airfields	48
	Parks and Ovals	49
	Other Infrastructure	52
	Other Initiatives	54

Foreword

We are very pleased to present to the Community the Shire of Mingenew Long-Term Financial Plan for the period 2024-2025 to 2035-2036.

This Plan is part of the Shire's ongoing commitment to an integrated approach to planning for the District's future. It provides Council and the community with a picture of the management of the Shire's long-term financial circumstances and assists in meeting the outcomes, objectives, and strategies detailed in our Strategic Community Plan.

The Plan will be used with other important documents including the Corporate Business Plan, Asset Management Plan/s, and Workforce Plan, to achieve our vision and desired outcomes.

Recently the Shire has devoted significant resources into improving its strategic planning in line with the State Government's reform agenda for Local Government. We have also investigated ways to improve services to the community through resource-sharing and collaboration with neighbouring local governments. This work continues as we constantly seek to improve systems and service delivery.

The Shire will encounter many challenges and opportunities

over the next 12 years. Limited population growth and changes in population demographics result in changing community needs and expectations. Council will require a clear understanding of its capacity to meet these service expectations as it maintains a strong focus on sound financial management.

Shire staff have worked closely with the Council to prepare this Plan and to highlight the financial issues which will require decisions in the future. The Shire staff are to be commended for their effort in producing this comprehensive document.

The Council welcomes community participation as we plan for the future of our District. I invite members of our community to contact Elected Members or Shire Staff if they have any questions.

Gary Cosgrove
Shire President

Matt Fanning
Chief Executive Officer

Community Profile in Brief

The Shire of Mingenew has an estimated resident population in 2022 of 423, with a population density of 4.6 persons per square kilometre.

Situated approximately 380 kilometres north of Perth, the Shire of Mingenew includes the locality of Yandanooka and the town of Mingenew.

Mingenew is a traditional community located 50 kilometres from the Western Australian coastal town of Dongara, and is the entrance to the Midwest wheat belt.

Broadacre cereal and legume crop farming is the predominant agricultural enterprise with an increase in mining activity in the region providing some diversity for the economy.

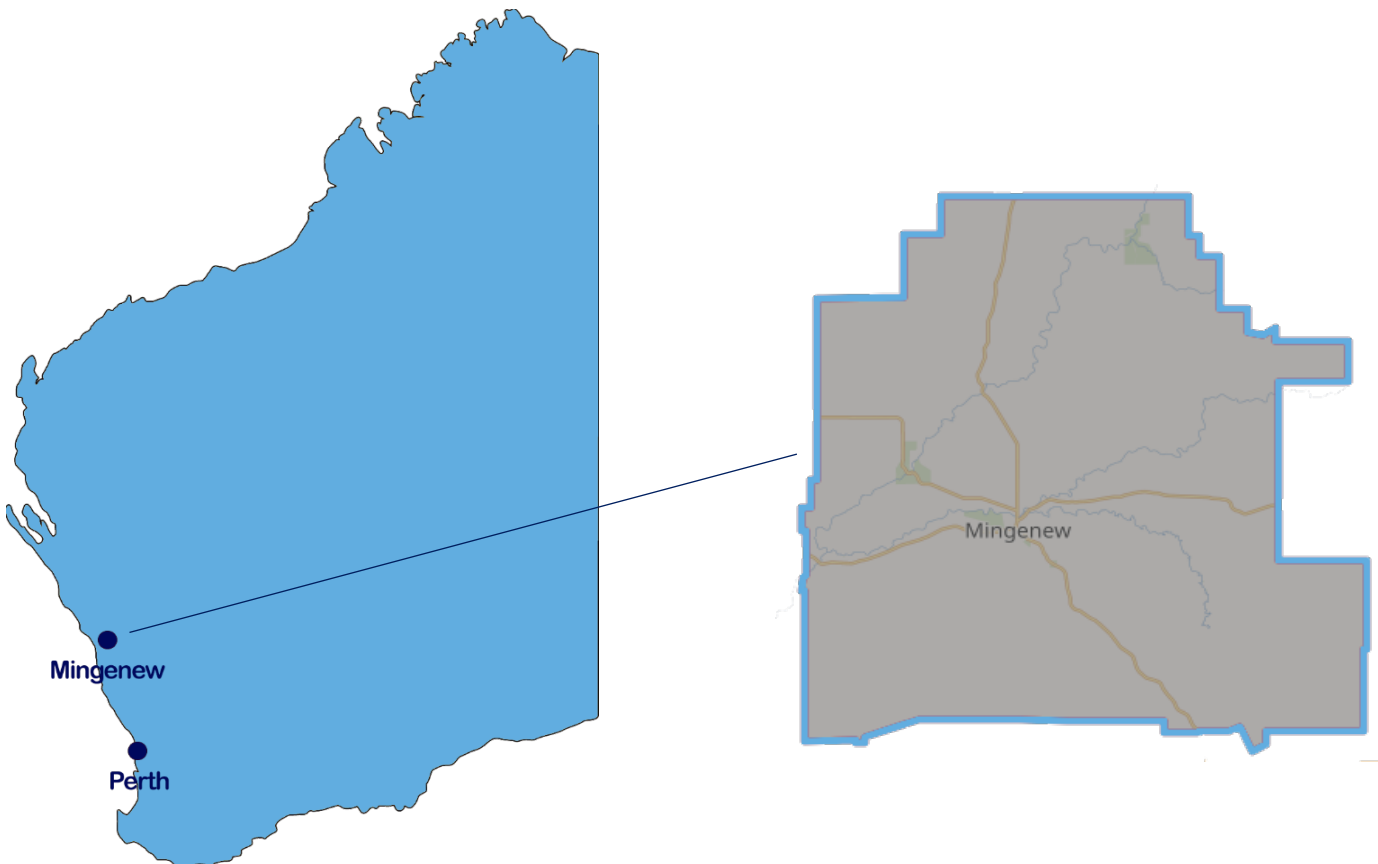
The Coalseam Conservation Park, located north of the Mingenew townsite, was the site of Western Australia's first coal discovery. Providing a spectacular show of everlastings and other wildflower species, the Park attracts many visitors with its limestone cliffs, riverbed, and carved gorges, providing a year-round tourist attraction.

The Mingenew townsite is small and provides basic goods and services to town residents and the rural land users surrounding the town.

The population of the District has been declining over recent years and is expected to continue to decline into the future.

At the 2016 Census the population was recorded as 455, and at the 2022 Census the population is now 423.

The forecast is for the population of the District to be 340 by 2031.



Integrated Planning

Strategic Community Plan

The Council has developed a Strategic Community Plan which is the overarching plan for the future.

The Strategic Community Plan covers the future years and sets out the Community vision, aspirations, and values.

The Strategic Community Plan translates community aspirations for the future into goals, projects, and programs for the Council and community to jointly deliver. It enables the organisation to plan, manage, and deliver services which will enhance the community.

Supporting the Strategic Community Plan are several informing documents including, although not limited to -

- Corporate Business Plan,
- Long-Term Financial Plan,
- Asset Management Plan,
- Workforce Plan, and
- Other Topic Specific Strategies.

Corporate Business Plan

The Corporate Business Plan contains details of the action and resources (human and financial) to achieve outcomes. It is a "rolling plan" continually being revised as new information becomes available.

The financial capacity to undertake these tasks is evidenced in the Long-Term Financial Plan. The Long-Term Financial Plan provides an assurance (if relevant assumptions and risks are managed) the actions contained in the Corporate Business Plan can be adequately financed and resourced over the period of review.

Workforce Plan

A Workforce Plan has been developed and sets out the level of human resources required to achieve the actions contained in the Corporate Business Plan, along with the requisite skills, training and development requirements, qualifications, and expertise of the

organisation's staff.

The financial impact of the current and future levels of human resources has been incorporated into this Long-Term Financial Plan.

Asset Management Plan

The Shire's Asset Management Planning has identified all Council assets and the relative condition of each of those assets.

In addition to setting service standards for the Council assets, Asset Management Planning details the financial resources required for the maintenance and renewal of assets into the future.

The financial implications of maintaining existing assets, and the ongoing financial impost of new assets, is included in this Long-Term Financial Plan.

The financial capacity for the Council to meet asset management obligations is significant and forms one of the components in measuring a Council's performance.

Long-Term Financial Plan

The Long-Term Financial Plan plays a crucial role in the financial management of Council. Its primary purpose is to provide a strategic framework for managing financial resources over an extended period of at least ten years. The key aspects of its purpose are -

Financial Sustainability

By forecasting revenues, expenditures, and capital projects over the long term, it helps Council to identify potential financial challenges and develop strategies to address them proactively.

Infrastructure Planning

Councils need to plan for the maintenance, renewal, and expansion of infrastructure such as roads, utilities, and community facilities. The Plan helps in

assessing the long-term funding requirements for infrastructure and in prioritising these projects based on available resources and community needs.

Risk Management

The Plan assists in identifying and managing financial risks which may impact Council's financial health over the long term. Council can better prepare for potential impact of various economic, demographic, and policy changes on their finances and take appropriate mitigation measures.

Resource Allocation

The Plan guides resource allocation decisions by providing a roadmap for allocating financial resources across different programs, services, and capital works. It helps Council in balancing competing priorities and ensuring resources are allocated efficiently and effectively to achieve strategic objectives.

Transparency and Accountability

By documenting long-term financial projections, assumptions, and strategies, the Plan promotes transparency and accountability in financial decision-making. It enables stakeholders the opportunity to understand Council's financial position, challenges, and priorities.

Overall, the Long-Term Financial Plan serves as a critical tool for guiding Council's financial management and decision-making processes, helping to achieve financial sustainability, effectively manage risks, plan for infrastructure needs, allocate resources, and enhance transparency and accountability.

Risk Management and Key Assumptions

Risk Management

Insurance

Council provides a diverse range of services, facilities and infrastructure to the general public which exposes it to many risks.

It is the regular practice of the organisation to review insurance levels and amend accordingly.

Insurance is provided by the Local Government Insurance Scheme which has oversight of all manner of issues facing local governments in Western Australia.

Financial Management

Legislation requires the investment of surplus funds (inclusive of cash reserves) to be in term deposits held by authorised deposit taking institutions or Treasury Bonds.

Investments into high-risk environments are not permitted.

Council seeks to engage experienced and qualified personnel in areas of financial management and, in addition to this, provides ongoing training and access to reliable information to ensure minimal risk to Council and the community occurs.

Asset Management

The Asset Management Plan/s identify assets most critical to Council and outlines the necessary risk management strategies.

Council asset development and management are often high value in nature. Changes in supply pricing can have a marked impact on the affordability of required asset development and management and may compromise the quality or quantity supplied.

Often asset management delivery is reliant on approvals and funding from

various government agencies. Delays in getting approvals and changes in funding models can impact the timing of delivery.

An example of particular note includes the road infrastructure in the District. Council is heavily reliant on external funding for road renewal. If funding is reduced, not made available, or not increased in line with inflationary pressures, then the timing of works will require review and the works themselves may require modification.

Road infrastructure works are also impacted by environmental approvals regarding vegetation clearing which can be delayed if flora of significance is identified.

Interest Rates

Interest rates on borrowings and on investments are predicted to remain relatively constant over the life of the Long-Term Financial Plan.

Given the requirement for Council to review the Plan on a regular basis, any adverse trends which may become evident can be mitigated through early intervention.

The quantum of exposure to risk through interest rate movements is considered relatively low.

Human Resources

Council is reliant on skilled human resources to deliver services and facilities.

The proximity to other larger local governments with a capacity to pay greater salaries means Council must maintain a positive working environment to ensure it is an attractive employment option.

Additionally, the Chief Executive Officer contract will expire before the conclusion of this Plan and, as such, any change in

leadership may change the direction of the Plan.

Council Decision Making

The Long-Term Financial Plan spans a timeframe greater than the length of tenure of the current Council.

As with the situation of the Chief Executive Officer, any change in leadership at a Council level may change the direction of the Plan with any planning and preliminary works already undertaken possibly nullified by any direction changes.

Key Assumptions

The Long-Term Financial Plan is compiled based on a series of assumptions considered during the planning process and applied in a consistent and considered manner.

The impact of the assumptions applied to issues identified as carrying a higher risk have been considered and, where applicable, a risk-adverse approach has been taken.

District Growth

It is assumed population growth and area development will increase in a slow and controlled manner or, at the very least, remain constant at existing levels.

Service Levels

Existing service levels will be maintained with a view to gradual improvement over the life of the Plan.

Staffing Levels

Net staffing levels will remain unchanged other than to accommodate any increases in population and development in the District.

Cash-Backed Reserves

Cash-backed reserves will continue for the current inventory of reserves with no new reserves to be implemented.

Loans and Borrowings

No new loans or borrowings are proposed as part of this Long-Term Financial Plan.

General Inflation

The Australian Reserve Bank targets an annual inflation rate of between 2% and 3%. Although inflation has been significantly higher than this in recent years, it is assumed this will return to the Reserve Bank's target rate over the life of this Plan.

Asset Management

Council will continue to maintain the current suite of assets with no reductions in assets proposed over the life of this Plan. Asset development will only take place where a defined need can be clearly demonstrated.

Key Financial Assumptions

The following key financial assumptions have been made in the preparation of the Long-Term Financial Plan -

Area of Assumption	Average Annual Movement		
	Yrs 1-4	Yrs 5-8	Yrs 9-12
<u>Revenue</u>			
Rates	7.5%	5.0%	5.0%
Operating Funding	3.5%	2.0%	2.0%
Fees and Charges	1.0%	1.0%	1.0%
Interest Earnings	2.0%	2.0%	2.0%
<u>Expense</u>			
Employee Costs	3.0%	3.0%	3.0%
Materials and Contracts	2.0%	2.0%	2.0%
Utility Charges	3.0%	3.0%	3.0%
Insurance	3.0%	3.0%	3.0%
Capital Works	0.0%	0.0%	0.0%

Financial Activity Statement

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Operating Activities												
Revenue from Operating Activities												
Rates	2,691,600	2,960,800	3,108,800	3,264,400	3,427,500	3,598,800	3,778,800	3,967,800	4,166,200	4,374,500	4,593,200	4,822,900
Grants, Subsidies and Contributions	983,900	1,007,900	1,028,200	1,048,700	1,069,600	1,091,000	1,112,900	1,135,100	1,157,900	1,180,900	1,204,700	1,228,700
Fees and Charges	368,700	444,000	454,300	458,800	483,100	487,500	499,000	503,400	528,600	534,600	493,900	446,000
Interest Earnings	102,000	119,500	137,400	147,300	154,900	149,300	160,400	160,400	162,900	159,600	168,500	173,000
Other Revenue	5,900	6,600	6,600	6,700	6,700	6,800	6,900	7,000	7,000	7,200	7,200	7,500
Profit on Asset Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Operating Activities	4,152,100	4,538,800	4,735,300	4,925,900	5,141,800	5,333,400	5,558,000	5,773,700	6,022,600	6,256,800	6,467,500	6,678,100
Expenditure from Operating Activities												
Employee Costs	(1,493,800)	(1,537,000)	(1,582,100)	(1,713,400)	(1,764,500)	(1,816,800)	(1,886,200)	(1,925,700)	(1,989,400)	(2,047,700)	(2,108,000)	(2,171,100)
Materials and Contracts	(1,253,700)	(1,286,000)	(1,272,050)	(1,304,100)	(1,318,000)	(1,407,200)	(1,493,500)	(1,390,000)	(1,435,800)	(1,489,200)	(1,574,400)	(1,601,900)
Utility Charges	(104,150)	(117,650)	(122,225)	(132,050)	(139,000)	(141,600)	(147,250)	(150,550)	(157,700)	(161,200)	(170,650)	(174,650)
Depreciation	(1,532,400)	(1,591,000)	(1,699,900)	(1,804,300)	(1,859,900)	(1,916,900)	(1,962,600)	(2,053,500)	(2,111,300)	(2,158,700)	(2,203,300)	(2,276,000)
Finance Costs	(2,400)	(80,300)	(98,000)	(89,100)	(104,500)	(92,900)	(105,200)	(90,100)	(99,000)	(80,600)	(85,700)	(65,900)
Insurance	(184,850)	(201,150)	(208,825)	(221,050)	(230,100)	(237,000)	(244,250)	(250,350)	(260,300)	(267,100)	(280,350)	(286,850)
Other Expense	(4,200)	(4,300)	(4,300)	(4,400)	(4,400)	(4,500)	(4,600)	(4,600)	(4,700)	(4,700)	(4,800)	(5,000)
Loss on Asset Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure from Operating Activities	(4,575,500)	(4,817,400)	(4,987,400)	(5,268,400)	(5,420,400)	(5,616,900)	(5,843,600)	(5,864,800)	(6,058,200)	(6,209,200)	(6,427,200)	(6,581,400)
Non-Cash Amounts Excluded from Operating Activities												
Depreciation	1,532,400	1,591,000	1,699,900	1,804,300	1,859,900	1,916,900	1,962,600	2,053,500	2,111,300	2,158,700	2,203,300	2,276,000
Loss on Asset Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Profit on Asset Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Amounts Excluded from Operating Activities	1,532,400	1,591,000	1,699,900	1,804,300	1,859,900	1,916,900	1,962,600	2,053,500	2,111,300	2,158,700	2,203,300	2,276,000
Amount Attributed to Operating Activities	1,109,000	1,312,400	1,447,800	1,461,800	1,581,300	1,633,400	1,677,000	1,962,400	2,075,700	2,206,300	2,243,600	2,372,700
Investing Activities												
Inflows from Investing Activities												
Capital Grants, Subsidies and Contributions	3,219,500	1,233,200	3,683,200	3,233,200	268,200	1,110,500	328,000	1,828,000	713,000	348,000	348,000	813,000
Proceeds from Asset Disposal	140,500	533,000	5,000	175,500	145,000	336,000	249,000	103,000	104,000	178,000	1,307,100	284,000
Total Inflows from Investing Activities	3,360,000	1,766,200	3,688,200	3,408,700	413,200	1,446,500	577,000	1,931,000	817,000	526,000	1,655,100	1,097,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Outflows from Investing Activities												
Payments for Property, Plant and Equipment	(4,340,700)	(1,215,000)	(613,000)	(4,081,500)	(939,500)	(991,000)	(721,500)	(2,012,500)	(675,000)	(1,288,500)	(2,035,000)	(882,500)
Payments for Infrastructure	(2,128,500)	(1,962,500)	(4,072,500)	(932,500)	(1,037,500)	(2,087,500)	(1,282,500)	(2,060,000)	(2,002,500)	(1,357,500)	(1,357,500)	(2,252,500)
Total Outflows from Investing Activities	(6,469,200)	(3,177,500)	(4,685,500)	(5,014,000)	(1,977,000)	(3,078,500)	(2,004,000)	(4,072,500)	(2,677,500)	(2,646,000)	(3,392,500)	(3,135,000)
Amount Attributed to Investing Activities	(3,109,200)	(1,411,300)	(997,300)	(1,605,300)	(1,563,800)	(1,632,000)	(1,427,000)	(2,141,500)	(1,860,500)	(2,120,000)	(1,737,400)	(2,038,000)
Financing Activities												
Inflows from Financing Activities												
Proceeds from New Loans	1,600,000	500,000	-	500,000	-	500,000	-	500,000	-	500,000	-	500,000
Transfer from Reserves	329,500	129,000	105,000	188,000	581,500	102,000	414,500	356,500	518,000	160,000	306,000	268,500
Total Inflows from Financing Activities	1,929,500	629,000	105,000	688,000	581,500	602,000	414,500	856,500	518,000	660,000	306,000	768,500
Outflows from Financing Activities												
Loan Principal	(56,200)	(183,500)	(201,300)	(181,600)	(230,400)	(242,200)	(294,100)	(308,900)	(364,200)	(382,500)	(441,600)	(256,100)
Lease Principal	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Transfer to Reserves	(430,600)	(344,100)	(351,700)	(360,400)	(366,100)	(358,700)	(367,900)	(366,000)	(366,500)	(361,300)	(368,100)	(370,500)
Total Outflows from Financing Activities	(489,300)	(530,100)	(555,500)	(544,500)	(599,000)	(603,400)	(664,500)	(677,400)	(733,200)	(746,300)	(812,200)	(629,100)
Amount Attributed to Financing Activities	1,440,200	98,900	(450,500)	143,500	(17,500)	(1,400)	(250,000)	179,100	(215,200)	(86,300)	(506,200)	139,400
Movement in Surplus or (Deficit)												
Surplus or Deficit at the Start of the Financial Year	560,000	-	-	-	-	-	-	-	-	-	-	-
Amount Attributable to Operating Activities	1,109,000	1,312,400	1,447,800	1,461,800	1,581,300	1,633,400	1,677,000	1,962,400	2,075,700	2,206,300	2,243,600	2,372,700
Amount Attributable to Investing Activities	(3,109,200)	(1,411,300)	(997,300)	(1,605,300)	(1,563,800)	(1,632,000)	(1,427,000)	(2,141,500)	(1,860,500)	(2,120,000)	(1,737,400)	(2,038,000)
Amount Attributable to Financing Activities	1,440,200	98,900	(450,500)	143,500	(17,500)	(1,400)	(250,000)	179,100	(215,200)	(86,300)	(506,200)	139,400
Surplus or (Deficit) at the End of the Financial Year	-	-	-	-	-	-	-	-	-	-	-	474,100

Financial Sustainability

Several statutory Key Performance Indicators have been prescribed in the *Local Government (Financial Management) Regulations 1996* to measure the financial sustainability of local governments. Accounting for the financial assumptions previously outlined, this Plan has been assessed against these Indicators. The results for the prescribed ratios, and the preferred targets, are shown below.

Current Ratio

This is a measure of a local government's liquidity and its ability to meet its short term financial obligations out of unrestricted current assets.

	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Current Assets	1,431,000	1,689,000	1,985,000	2,192,000	1,933,000	2,241,000	2,186,000	2,197,000	2,015,000	2,257,000	2,331,000	2,454,000
Restricted Assets	1,192,800	1,407,900	1,654,600	1,827,000	1,611,600	1,868,300	1,821,700	1,831,200	1,679,700	1,881,000	1,943,100	2,045,100
Adjusted Current Assets	238,200	281,100	330,400	365,000	321,400	372,700	364,300	365,800	335,300	376,000	387,900	408,900
Current Liabilities	142,900	168,600	198,200	219,000	192,800	223,600	218,500	219,400	201,100	225,600	232,700	245,300
Current Liabilities Associated with Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted Current Liabilities	142,900	168,600	198,200	219,000	192,800	223,600	218,500	219,400	201,100	225,600	232,700	245,300
Target Ratio - Greater than or equal to 100%	167%	167%	167%	167%	167%	167%	167%	167%	167%	167%	167%	167%
	●	●	●	●	●	●	●	●	●	●	●	●

Operating Surplus Ratio

This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes.

	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Net Current Assets	1,109,000	1,312,400	1,447,800	1,461,800	1,581,300	1,633,400	1,677,000	1,962,400	2,075,700	2,206,300	2,243,600	2,372,700
Own Source Operating Revenue	3,168,200	3,530,900	3,707,100	3,877,200	4,072,200	4,242,400	4,445,100	4,638,600	4,864,700	5,075,900	5,262,800	5,449,400
Target Ratio - Greater than or equal to 1%	35%	37%	39%	38%	39%	39%	38%	42%	43%	43%	43%	44%
	●	●	●	●	●	●	●	●	●	●	●	●

Own Source Revenue Coverage Ratio

This is an indicator of a local government's ability to cover its costs through its own revenue efforts.

	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Own Source Revenue	3,168,200	3,530,900	3,707,100	3,877,200	4,072,200	4,242,400	4,445,100	4,638,600	4,864,700	5,075,900	5,262,800	5,449,400
Operating Expense	4,575,500	4,817,400	4,987,400	5,268,400	5,420,400	5,616,900	5,843,600	5,864,800	6,058,200	6,209,200	6,427,200	6,581,400
Target Ratio - <i>Greater than or equal to 40%</i>	69%	73%	74%	74%	75%	76%	76%	79%	80%	82%	82%	83%
	●	●	●	●	●	●	●	●	●	●	●	●

Debt Service Cover Ratio

This is an indicator of a local government's ability to produce enough cash to cover its debt payments.

	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Operating Result	1,109,000	4,354,600	4,535,900	4,716,200	4,905,600	5,103,000	5,310,100	5,526,100	5,752,500	5,989,600	6,237,200	6,496,400
Interest Expense and Depreciation	1,534,800	1,671,300	1,797,900	1,893,400	1,964,400	2,009,800	2,067,800	2,143,600	2,210,300	2,239,300	2,289,000	2,341,900
Operating Surplus Before Interest and Depreciation	2,643,800	6,025,900	6,333,800	6,609,600	6,870,000	7,112,800	7,377,900	7,669,700	7,962,800	8,228,900	8,526,200	8,838,300
Principal and Interest	61,100	266,300	301,800	273,200	337,400	337,600	401,800	401,500	465,700	465,600	529,800	324,500
Target Ratio - <i>Greater than or equal to 200%</i>	4,327%	2,263%	2,099%	2,419%	2,036%	2,107%	1,836%	1,910%	1,710%	1,767%	1,609%	2,724%
	●	●	●	●	●	●	●	●	●	●	●	●

Asset Sustainability Ratio

This is an indicator of the extent to which assets managed by a local government are being replaced as they reach the end of their useful lives.

	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Capital Renewal Expense	3,278,200	2,414,500	2,272,500	3,426,000	1,914,000	2,015,500	1,941,000	2,509,500	2,314,500	1,690,500	1,722,000	2,072,000
Depreciation Expense	1,532,400	1,591,000	1,699,900	1,804,300	1,859,900	1,916,900	1,962,600	2,053,500	2,111,300	2,158,700	2,203,300	2,276,000
Target Ratio - Greater than or equal to 90%	214%	152%	134%	190%	103%	105%	99%	122%	110%	78%	78%	91%
	●	●	●	●	●	●	●	●	●	●	●	●

Asset Consumption Ratio

This ratio highlights the aged condition of a local government's physical assets.

	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Depreciated Replacement Cost of Depreciable Assets	63,231,100	64,284,600	67,265,200	70,299,400	70,271,500	71,097,100	70,889,500	72,805,500	73,267,700	73,184,500	72,697,700	73,495,700
Current Replacement Cost of Depreciable Assets	85,792,967	88,437,467	93,117,967	97,956,467	99,788,467	102,530,967	104,285,967	108,255,467	110,828,967	113,296,967	115,382,367	118,233,367
Target Ratio - Greater than or equal to 50%	74%	73%	72%	72%	70%	69%	68%	67%	66%	65%	63%	62%
	●	●	●	●	●	●	●	●	●	●	●	●

Asset Renewal Funding Ratio

Indicates whether the local government has the financial capacity to fund asset renewal at continued existing service levels (10-Year estimation).

	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$
Net Present Value of Renewal Expense (Financial Plan)	18,705,162	17,419,379	17,147,876
Net Present Value of Renewal Requirements (Asset Plans)	6,802,159	4,433,341	4,925,719
Target Ratio - Between 95% and 110%	275%	393%	348%



2036
Financial Health Indicator

Statewide Benchmark - 70 / 100

90 / 100

Calculation sourced from mycouncil.wa.gov.au

Loans

	Outstanding	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
		Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Current Loans													
Grader													
Principal	-	56,200	56,700	28,500	-	-	-	-	-	-	-	-	-
Principal Outstanding	141,400	85,200	28,500	-	-	-	-	-	-	-	-	-	-
Interest	-	1,000	500	100	-	-	-	-	-	-	-	-	-
Proposed Loans													
Government Regional Officer Housing													
Principal	-	-	63,400	66,600	70,000	73,500	77,300	81,200	85,300	89,600	94,100	98,900	-
Principal Outstanding	-	800,000	736,600	670,000	600,000	526,500	449,200	368,000	282,700	193,100	99,000	100	100
Interest	-	-	39,200	36,000	32,600	29,100	25,400	21,500	17,300	13,000	8,500	3,700	-
Key Workers Accommodation													
Principal	-	-	63,400	66,600	70,000	73,500	77,300	81,200	85,300	89,600	94,100	98,900	-
Principal Outstanding	-	800,000	736,600	670,000	600,000	526,500	449,200	368,000	282,700	193,100	99,000	100	100
Interest	-	-	39,200	36,000	32,600	29,100	25,400	21,500	17,300	13,000	8,500	3,700	-
Staff Housing (1)													
Principal	-	-	-	39,600	41,600	43,800	46,000	48,300	50,700	53,300	56,000	58,800	61,800
Principal Outstanding	-	-	500,000	460,400	418,800	375,000	329,000	280,700	230,000	176,700	120,700	61,900	100
Interest	-	-	-	24,500	22,500	20,400	18,200	15,900	13,400	10,800	8,100	5,300	2,300
Staff Housing (2)													
Principal	-	-	-	-	-	39,600	41,600	43,800	46,000	48,300	50,700	53,300	56,000
Principal Outstanding	-	-	-	-	500,000	460,400	418,800	375,000	329,000	280,700	230,000	176,700	120,700
Interest	-	-	-	-	-	24,500	22,500	20,400	18,200	15,900	13,400	10,800	8,100
Staff Housing (3)													
Principal	-	-	-	-	-	-	-	39,600	41,600	43,800	46,000	48,300	50,700
Principal Outstanding	-	-	-	-	-	-	500,000	460,400	418,800	375,000	329,000	280,700	230,000
Interest	-	-	-	-	-	-	-	24,500	22,500	20,400	18,200	15,900	13,400

	Outstanding	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Proposed Loans (continued)													
Staff Housing (4)													
Principal	-	-	-	-	-	-	-	-	-	39,600	41,600	43,800	46,000
Principal Outstanding	-	-	-	-	-	-	-	-	500,000	460,400	418,800	375,000	329,000
Interest	-	-	-	-	-	-	-	-	-	24,500	22,500	20,400	18,200
Staff Housing (5)													
Principal	-	-	-	-	-	-	-	-	-	-	-	39,600	41,600
Principal Outstanding	-	-	-	-	-	-	-	-	-	-	500,000	460,400	418,800
Interest	-	-	-	-	-	-	-	-	-	-	-	24,500	22,500
Staff Housing (6)													
Principal	-	-	-	-	-	-	-	-	-	-	-	-	-
Principal Outstanding	-	-	-	-	-	-	-	-	-	-	-	-	500,000
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Summary													
Principal	-	56,200	183,500	201,300	181,600	230,400	242,200	294,100	308,900	364,200	382,500	441,600	256,100
Principal Outstanding	141,400	1,685,200	2,001,700	1,800,400	2,118,800	1,888,400	2,146,200	1,852,100	2,043,200	1,679,000	1,796,500	1,354,900	1,598,800
Interest	-	1,000	78,900	96,600	87,700	103,100	91,500	103,800	88,700	97,600	79,200	84,300	64,500

Reserve Funds

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Reserve Funds												
Employee Entitlement												
<i>To fund annual, sick and long service leave and accrued staff bonuses.</i>												
Opening Balance	82,949	85,849	88,849	91,949	95,149	98,449	101,849	105,349	108,949	112,749	116,649	120,649
To Reserve - Interest Earnings	2,900	3,000	3,100	3,200	3,300	3,400	3,500	3,600	3,800	3,900	4,000	4,200
To Reserve - Municipal Funds	-	-	-	-	-	-	-	-	-	-	-	-
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	85,849	88,849	91,949	95,149	98,449	101,849	105,349	108,949	112,749	116,649	120,649	124,849
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total Employee Entitlement	85,849	88,849	91,949	95,149	98,449	101,849	105,349	108,949	112,749	116,649	120,649	124,849
Plant												
<i>For purchase of plant and equipment.</i>												
Opening Balance	395,213	446,013	632,613	849,713	991,413	744,513	968,513	887,813	862,313	674,413	838,013	861,313
To Reserve - Interest Earnings	13,800	15,600	22,100	29,700	34,600	26,000	33,800	31,000	30,100	23,600	29,300	30,100
To Reserve - Municipal Funds	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
From Reserve	(263,000)	(129,000)	(105,000)	(188,000)	(581,500)	(102,000)	(414,500)	(356,500)	(518,000)	(160,000)	(306,000)	(268,500)
Sub Total	446,013	632,613	849,713	991,413	744,513	968,513	887,813	862,313	674,413	838,013	861,313	922,913
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total Plant	446,013	632,613	849,713	991,413	744,513	968,513	887,813	862,313	674,413	838,013	861,313	922,913
Building and Land												
<i>For acquisition, construction and maintenance of buildings and associated land.</i>												
Opening Balance	338,301	350,101	362,301	374,901	388,001	401,501	415,501	430,001	445,001	460,501	476,601	493,201
To Reserve - Interest Earnings	11,800	12,200	12,600	13,100	13,500	14,000	14,500	15,000	15,500	16,100	16,600	17,200
To Reserve - Municipal Funds	-	-	-	-	-	-	-	-	-	-	-	-
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	350,101	362,301	374,901	388,001	401,501	415,501	430,001	445,001	460,501	476,601	493,201	510,401
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total Building and Land	350,101	362,301	374,901	388,001	401,501	415,501	430,001	445,001	460,501	476,601	493,201	510,401

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Reserve Funds (continued)												
Recreation												
<i>For the improvement of sportsgrounds.</i>												
Opening Balance	14,276	14,676	15,176	15,676	16,176	16,676	17,176	17,776	18,376	18,976	19,576	20,176
To Reserve - Interest Earnings	400	500	500	500	500	500	600	600	600	600	600	700
To Reserve - Municipal Funds	-	-	-	-	-	-	-	-	-	-	-	-
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	14,676	15,176	15,676	16,176	16,676	17,176	17,776	18,376	18,976	19,576	20,176	20,876
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total Recreation	14,676	15,176	15,676	16,176	16,676	17,176	17,776	18,376	18,976	19,576	20,176	20,876
Aged Person Units												
<i>For funding of future operating shortfalls of the aged person units in accordance with Homeswest Joint Agreement.</i>												
Opening Balance	16,935	20,435	24,135	27,935	31,835	35,935	40,135	44,535	49,035	53,735	58,535	63,535
To Reserve - Interest Earnings	500	700	800	900	1,100	1,200	1,400	1,500	1,700	1,800	2,000	2,200
To Reserve - Municipal Funds	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	20,435	24,135	27,935	31,835	35,935	40,135	44,535	49,035	53,735	58,535	63,535	68,735
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total Aged Person Units	20,435	24,135	27,935	31,835	35,935	40,135	44,535	49,035	53,735	58,535	63,535	68,735
Environmental												
<i>For rehabilitation of sites such as gravel pits, refuse and contaminated sites.</i>												
Opening Balance	26,859	27,759	28,659	29,659	30,659	31,659	32,759	33,859	34,959	36,159	37,359	38,659
To Reserve - Interest Earnings	900	900	1,000	1,000	1,000	1,100	1,100	1,100	1,200	1,200	1,300	1,300
To Reserve - Municipal Funds	-	-	-	-	-	-	-	-	-	-	-	-
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	27,759	28,659	29,659	30,659	31,659	32,759	33,859	34,959	36,159	37,359	38,659	39,959
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total Environmental	27,759	28,659	29,659	30,659	31,659	32,759	33,859	34,959	36,159	37,359	38,659	39,959

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Reserve Funds (continued)												
Land Development												
<i>For the acquisition, subdivision and development of land.</i>												
Opening Balance	7,556	7,756	7,956	8,156	8,356	8,556	8,756	9,056	9,356	9,656	9,956	10,256
To Reserve - Interest Earnings	200	200	200	200	200	200	300	300	300	300	300	300
To Reserve - Municipal Funds	-	-	-	-	-	-	-	-	-	-	-	-
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	7,756	7,956	8,156	8,356	8,556	8,756	9,056	9,356	9,656	9,956	10,256	10,556
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total Land Development	7,756	7,956	8,156	8,356	8,556	8,756	9,056	9,356	9,656	9,956	10,256	10,556
TRC / PO / NAB Building												
<i>For the maintenance of the buildings.</i>												
Opening Balance	24,058	24,858	25,658	26,458	27,358	28,258	29,158	30,158	31,158	32,158	33,258	34,358
To Reserve - Interest Earnings	800	800	800	900	900	900	1,000	1,000	1,000	1,100	1,100	1,200
To Reserve - Municipal Funds	-	-	-	-	-	-	-	-	-	-	-	-
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	24,858	25,658	26,458	27,358	28,258	29,158	30,158	31,158	32,158	33,258	34,358	35,558
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total TRC / PO / NAB Building	24,858	25,658	26,458	27,358	28,258	29,158	30,158	31,158	32,158	33,258	34,358	35,558
Insurance												
<i>For the settlement of minor property expenses under \$5,000 which would otherwise be insurance claims.</i>												
Opening Balance	46,801	48,401	50,001	51,701	53,501	55,301	57,201	59,201	61,201	63,301	65,501	67,701
To Reserve - Interest Earnings	1,600	1,600	1,700	1,800	1,800	1,900	2,000	2,000	2,100	2,200	2,200	2,300
To Reserve - Municipal Funds	-	-	-	-	-	-	-	-	-	-	-	-
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	48,401	50,001	51,701	53,501	55,301	57,201	59,201	61,201	63,301	65,501	67,701	70,001
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total Insurance	48,401	50,001	51,701	53,501	55,301	57,201	59,201	61,201	63,301	65,501	67,701	70,001

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Reserve Funds (continued)												
Economic Development												
<i>For economic development and marketing of the Shire of Mingenew.</i>												
Opening Balance	22,103	22,803	23,503	24,303	25,103	25,903	26,803	27,703	28,603	29,603	30,603	31,603
To Reserve - Interest Earnings	700	700	800	800	800	900	900	900	1,000	1,000	1,000	1,100
To Reserve - Municipal Funds	-	-	-	-	-	-	-	-	-	-	-	-
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	22,803	23,503	24,303	25,103	25,903	26,803	27,703	28,603	29,603	30,603	31,603	32,703
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total Economic Development	22,803	23,503	24,303	25,103	25,903	26,803	27,703	28,603	29,603	30,603	31,603	32,703
Mingenew Day Care Redevelopment												
<i>For holding funds raised externally, to be used for the future redevelopment of the Mingenew Day Care Centre.</i>												
Opening Balance	66,739	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538
To Reserve - Interest Earnings	2,300	-	-	-	-	-	-	-	-	-	-	-
To Reserve - Municipal Funds	-	-	-	-	-	-	-	-	-	-	-	-
From Reserve	(66,501)	-	-	-	-	-	-	-	-	-	-	-
Sub Total	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total Mingenew Day Care Redevelopment	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538
Community Infrastructure Fund Contribution												
<i>For the acquisition, restoration, extension and improvement of community infrastructure.</i>												
Opening Balance	50,000	141,700	146,600	151,700	157,000	162,400	168,000	173,800	179,800	186,000	192,500	199,200
To Reserve - Interest Earnings	1,700	4,900	5,100	5,300	5,400	5,600	5,800	6,000	6,200	6,500	6,700	6,900
To Reserve - Municipal Funds	90,000	-	-	-	-	-	-	-	-	-	-	-
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	141,700	146,600	151,700	157,000	162,400	168,000	173,800	179,800	186,000	192,500	199,200	206,100
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total Community Infrastructure Fund Contribution	141,700	146,600	151,700	157,000	162,400	168,000	173,800	179,800	186,000	192,500	199,200	206,100
Reserve Funds Summary												
Opening Balance	1,091,790	1,192,889	1,407,989	1,654,689	1,827,089	1,611,689	1,868,389	1,821,789	1,831,289	1,679,789	1,881,089	1,943,189
To Reserve - Interest Earnings	37,600	41,100	48,700	57,400	63,100	55,700	64,900	63,000	63,500	58,300	65,100	67,500
To Reserve - Municipal Funds	393,000	303,000	303,000	303,000	303,000	303,000	303,000	303,000	303,000	303,000	303,000	303,000
From Reserve	(329,501)	(129,000)	(105,000)	(188,000)	(581,500)	(102,000)	(414,500)	(356,500)	(518,000)	(160,000)	(306,000)	(268,500)
Sub Total	1,192,889	1,407,989	1,654,689	1,827,089	1,611,689	1,868,389	1,821,789	1,831,289	1,679,789	1,881,089	1,943,189	2,045,189
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total Reserve Funds	1,192,889	1,407,989	1,654,689	1,827,089	1,611,689	1,868,389	1,821,789	1,831,289	1,679,789	1,881,089	1,943,189	2,045,189

Asset Information - Assets

	Prior Year Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Asset Information - Assets													
Land													
Valuation / Historical Cost	611,000	763,000	835,000	835,000	835,000	835,000	835,000	835,000	835,000	835,000	835,000	1,227,500	1,596,400
Acquisitions - Renewal	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	152,000	72,000	-	-	-	-	-	-	-	-	392,500	1,607,500	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	(1,238,600)	(223,000)
Sub Total	763,000	835,000	835,000	835,000	835,000	835,000	835,000	835,000	835,000	835,000	1,227,500	1,596,400	1,373,400
Accumulated Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation - per annum	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	-	-	-	-	-	-	-	-	-	-	-	-	-
Book Value of Land	763,000	835,000	835,000	835,000	835,000	835,000	835,000	835,000	835,000	835,000	1,227,500	1,596,400	1,373,400
Buildings													
Valuation / Historical Cost	8,272,600	10,952,600	14,797,800	15,350,800	15,853,800	19,546,800	19,759,800	20,312,800	20,365,800	21,918,800	21,971,800	22,524,800	22,577,800
Acquisitions - Renewal	2,680,000	1,114,200	40,000	440,000	2,180,000	200,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Acquisitions - Upgrade	-	1,116,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000
Acquisitions - New	-	1,615,000	500,000	50,000	1,500,000	-	500,000	-	1,500,000	-	500,000	-	500,000
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	10,952,600	14,797,800	15,350,800	15,853,800	19,546,800	19,759,800	20,312,800	20,365,800	21,918,800	21,971,800	22,524,800	22,577,800	23,130,800
Accumulated Depreciation	(1,225,600)	(1,942,500)	(2,238,400)	(2,545,400)	(2,862,400)	(3,253,300)	(3,648,400)	(4,054,600)	(4,461,900)	(4,900,200)	(5,339,600)	(5,790,000)	(6,241,500)
Depreciation 2.0% per annum	(716,900)	(295,900)	(307,000)	(317,000)	(390,900)	(395,100)	(406,200)	(407,300)	(438,300)	(439,400)	(450,400)	(451,500)	(462,600)
Sub Total	(1,942,500)	(2,238,400)	(2,545,400)	(2,862,400)	(3,253,300)	(3,648,400)	(4,054,600)	(4,461,900)	(4,900,200)	(5,339,600)	(5,790,000)	(6,241,500)	(6,704,100)
Book Value of Buildings	9,010,100	12,559,400	12,805,400	12,991,400	16,293,500	16,111,400	16,258,200	15,903,900	17,018,600	16,632,200	16,734,800	16,336,300	16,426,700

	Prior Year Forecast \$	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Asset Information - Assets (continued)													
Furniture and Equipment													
Valuation / Historical Cost	43,100	53,100	73,100	73,100	73,100	73,100	73,100	73,100	73,100	73,100	73,100	73,100	73,100
Acquisitions - Renewal	10,000	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	20,000	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	53,100	73,100	73,100	73,100	73,100	73,100	73,100	73,100	73,100	73,100	73,100	73,100	73,100
Accumulated Depreciation	(26,100)	(33,900)	(41,200)	(48,500)	(55,800)	(63,100)	(70,400)	(73,100)	(73,100)	(73,100)	(73,100)	(73,100)	(73,100)
Depreciation 10.0% per annum	(7,800)	(7,300)	(7,300)	(7,300)	(7,300)	(7,300)	(2,700)	-	-	-	-	-	-
Sub Total	(33,900)	(41,200)	(48,500)	(55,800)	(63,100)	(70,400)	(73,100)	(73,100)	(73,100)	(73,100)	(73,100)	(73,100)	(73,100)
Book Value of Furniture and Equipment	19,200	31,900	24,600	17,300	10,000	2,700	-	-	-	-	-	-	-
Plant and Equipment													
Valuation / Historical Cost	2,153,800	2,593,800	2,856,800	2,985,800	3,090,800	3,303,800	3,885,300	3,987,300	4,406,800	4,763,300	5,281,300	5,446,300	5,752,300
Acquisitions - Renewal	470,000	403,500	662,000	110,000	363,500	726,500	438,000	668,500	459,500	622,000	343,000	374,500	329,500
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	25,000	-	-	-	-	-	-	-	-
Disposals	(30,000)	(140,500)	(533,000)	(5,000)	(175,500)	(145,000)	(336,000)	(249,000)	(103,000)	(104,000)	(178,000)	(68,500)	(61,000)
Sub Total	2,593,800	2,856,800	2,985,800	3,090,800	3,303,800	3,885,300	3,987,300	4,406,800	4,763,300	5,281,300	5,446,300	5,752,300	6,020,800
Accumulated Depreciation	(932,700)	(1,148,300)	(1,291,100)	(1,440,300)	(1,594,800)	(1,759,900)	(1,954,100)	(2,153,400)	(2,373,700)	(2,611,800)	(2,875,800)	(3,148,100)	(3,435,700)
Depreciation 5.0% per annum	(215,600)	(142,800)	(149,200)	(154,500)	(165,100)	(194,200)	(199,300)	(220,300)	(238,100)	(264,000)	(272,300)	(287,600)	(301,000)
Sub Total	(1,148,300)	(1,291,100)	(1,440,300)	(1,594,800)	(1,759,900)	(1,954,100)	(2,153,400)	(2,373,700)	(2,611,800)	(2,875,800)	(3,148,100)	(3,435,700)	(3,736,700)
Book Value of Plant and Equipment	1,445,500	1,565,700	1,545,500	1,496,000	1,543,900	1,931,200	1,833,900	2,033,100	2,151,500	2,405,500	2,298,200	2,316,600	2,284,100

	Prior Year	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Asset Information - Assets (continued)													
Bushfire Equipment													
Valuation / Historical Cost	423,300	304,900	304,900	304,900	304,900	304,900	304,900	304,900	304,900	304,900	304,900	304,900	304,900
Acquisitions - Renewal	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	(118,400)	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	304,900	304,900	304,900	304,900	304,900	304,900	304,900	304,900	304,900	304,900	304,900	304,900	304,900
Accumulated Depreciation	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)
Depreciation 3.3% per annum	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)	(304,900)
Book Value of Bushfire Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Valuation / Historical Cost	14,667,400	18,867,600	19,549,600	20,157,600	24,063,600	24,858,100	25,513,100	25,985,600	27,895,100	28,466,100	29,576,600	30,304,500	30,903,000
Total Accumulated Depreciation	(3,429,600)	(3,875,600)	(4,339,100)	(4,817,900)	(5,381,200)	(5,977,800)	(6,586,000)	(7,213,600)	(7,890,000)	(8,593,400)	(9,316,100)	(10,055,200)	(10,818,800)
Total Assets Book Value	11,237,800	14,992,000	15,210,500	15,339,700	18,682,400	18,880,300	18,927,100	18,772,000	20,005,100	19,872,700	20,260,500	20,249,300	20,084,200

Asset Information - Infrastructure

	Prior Year Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Asset Information - Infrastructure													
Roads													
Valuation / Historical Cost	38,585,200	39,948,200	41,536,200	43,146,200	44,756,200	45,466,200	46,176,200	47,336,200	48,496,200	50,106,200	51,716,200	52,876,200	54,036,200
Acquisitions - Renewal	1,363,000	1,588,000	1,610,000	1,610,000	710,000	710,000	1,160,000	1,160,000	1,610,000	1,610,000	1,160,000	1,160,000	1,610,000
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	39,948,200	41,536,200	43,146,200	44,756,200	45,466,200	46,176,200	47,336,200	48,496,200	50,106,200	51,716,200	52,876,200	54,036,200	55,646,200
Accumulated Depreciation	(1,119,300)	(2,238,000)	(3,068,700)	(3,931,600)	(4,826,700)	(5,736,000)	(6,659,500)	(7,606,200)	(8,576,100)	(9,578,200)	(10,612,500)	(11,670,000)	(12,750,700)
Depreciation 2.0% per annum	(1,118,700)	(830,700)	(862,900)	(895,100)	(909,300)	(923,500)	(946,700)	(969,900)	(1,002,100)	(1,034,300)	(1,057,500)	(1,080,700)	(1,112,900)
Sub Total	(2,238,000)	(3,068,700)	(3,931,600)	(4,826,700)	(5,736,000)	(6,659,500)	(7,606,200)	(8,576,100)	(9,578,200)	(10,612,500)	(11,670,000)	(12,750,700)	(13,863,600)
Book Value of Roads	37,710,200	38,467,500	39,214,600	39,929,500	39,730,200	39,516,700	39,730,000	39,920,100	40,528,000	41,103,700	41,206,200	41,285,500	41,782,600
Drainage													
Valuation / Historical Cost	143,700	158,700	158,700	158,700	158,700	158,700	158,700	158,700	158,700	158,700	158,700	158,700	158,700
Acquisitions - Renewal	15,000	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	158,700	158,700	158,700	158,700	158,700	158,700	158,700	158,700	158,700	158,700	158,700	158,700	158,700
Accumulated Depreciation	(1,800)	(3,600)	(5,500)	(7,400)	(9,300)	(11,200)	(13,100)	(15,000)	(16,900)	(18,800)	(20,700)	(22,600)	(24,500)
Depreciation 1.3% per annum	(1,800)	(1,900)	(1,900)	(1,900)	(1,900)	(1,900)	(1,900)	(1,900)	(1,900)	(1,900)	(1,900)	(1,900)	(1,900)
Sub Total	(3,600)	(5,500)	(7,400)	(9,300)	(11,200)	(13,100)	(15,000)	(16,900)	(18,800)	(20,700)	(22,600)	(24,500)	(26,400)
Book Value of Drainage	155,100	153,200	151,300	149,400	147,500	145,600	143,700	141,800	139,900	138,000	136,100	134,200	132,300

	Prior Year Forecast \$	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Asset Information - Infrastructure (continued)													
Bridges													
Valuation / Historical Cost	7,168,400	7,968,400	7,968,400	7,968,400	7,968,400	7,968,400	7,968,400	8,168,400	8,168,400	8,368,400	8,368,400	8,368,400	8,368,400
Acquisitions - Renewal	800,000	-	-	-	-	-	200,000	-	200,000	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	7,968,400	7,968,400	7,968,400	7,968,400	7,968,400	7,968,400	8,168,400	8,168,400	8,368,400	8,368,400	8,368,400	8,368,400	8,368,400
Accumulated Depreciation	(143,400)	(286,700)	(446,000)	(605,300)	(764,600)	(923,900)	(1,083,200)	(1,246,500)	(1,409,800)	(1,577,100)	(1,744,400)	(1,911,700)	(2,079,000)
Depreciation 2.0% per annum	(143,300)	(159,300)	(159,300)	(159,300)	(159,300)	(159,300)	(163,300)	(163,300)	(167,300)	(167,300)	(167,300)	(167,300)	(167,300)
Sub Total	(286,700)	(446,000)	(605,300)	(764,600)	(923,900)	(1,083,200)	(1,246,500)	(1,409,800)	(1,577,100)	(1,744,400)	(1,911,700)	(2,079,000)	(2,246,300)
Book Value of Bridges	7,681,700	7,522,400	7,363,100	7,203,800	7,044,500	6,885,200	6,921,900	6,758,600	6,791,300	6,624,000	6,456,700	6,289,400	6,122,100
Footpaths													
Valuation / Historical Cost	221,900	221,900	251,900	481,900	711,900	741,900	771,900	801,900	831,900	989,400	989,400	989,400	989,400
Acquisitions - Renewal	-	30,000	30,000	30,000	30,000	30,000	30,000	30,000	157,500	-	-	-	50,000
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	200,000	200,000	-	-	-	-	-	-	-	-	200,000
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	221,900	251,900	481,900	711,900	741,900	771,900	801,900	831,900	989,400	989,400	989,400	989,400	1,239,400
Accumulated Depreciation	(7,400)	(14,800)	(21,000)	(33,000)	(50,700)	(69,200)	(88,400)	(108,400)	(129,100)	(153,800)	(178,500)	(203,200)	(227,900)
Depreciation 2.5% per annum	(7,400)	(6,200)	(12,000)	(17,700)	(18,500)	(19,200)	(20,000)	(20,700)	(24,700)	(24,700)	(24,700)	(24,700)	(30,900)
Sub Total	(14,800)	(21,000)	(33,000)	(50,700)	(69,200)	(88,400)	(108,400)	(129,100)	(153,800)	(178,500)	(203,200)	(227,900)	(258,800)
Book Value of Footpaths	207,100	230,900	448,900	661,200	672,700	683,500	693,500	702,800	835,600	810,900	786,200	761,500	980,600

	Prior Year Forecast \$	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Asset Information - Infrastructure (continued)													
Other Infrastructure													
Valuation / Historical Cost	340,100	445,100	663,100	713,100	803,100	883,100	933,100	983,100	1,033,100	1,083,100	1,133,100	1,183,100	1,233,100
Acquisitions - Renewal	105,000	-	-	40,000	30,000	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	218,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	445,100	663,100	713,100	803,100	883,100	933,100	983,100	1,033,100	1,083,100	1,133,100	1,183,100	1,233,100	1,283,100
Accumulated Depreciation	(42,800)	(87,000)	(103,500)	(121,300)	(141,300)	(163,300)	(186,600)	(211,100)	(236,900)	(263,900)	(292,200)	(321,700)	(352,500)
Depreciation 2.5% per annum	(44,200)	(16,500)	(17,800)	(20,000)	(22,000)	(23,300)	(24,500)	(25,800)	(27,000)	(28,300)	(29,500)	(30,800)	(32,000)
Sub Total	(87,000)	(103,500)	(121,300)	(141,300)	(163,300)	(186,600)	(211,100)	(236,900)	(263,900)	(292,200)	(321,700)	(352,500)	(384,500)
Book Value of Other Infrastructure	358,100	559,600	591,800	661,800	719,800	746,500	772,000	796,200	819,200	840,900	861,400	880,600	898,600
Parks and Ovals													
Valuation / Historical Cost	1,791,300	2,116,300	2,408,800	2,481,300	4,623,800	4,736,300	4,983,800	5,631,300	5,673,800	5,716,300	6,058,800	6,206,300	6,353,800
Acquisitions - Renewal	325,000	142,500	72,500	42,500	112,500	247,500	147,500	42,500	42,500	42,500	147,500	147,500	42,500
Acquisitions - Upgrade	-	-	-	-	-	-	500,000	-	-	300,000	-	-	300,000
Acquisitions - New	-	150,000	-	2,100,000	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	2,116,300	2,408,800	2,481,300	4,623,800	4,736,300	4,983,800	5,631,300	5,673,800	5,716,300	6,058,800	6,206,300	6,353,800	6,696,300
Accumulated Depreciation	(146,900)	(288,900)	(349,100)	(411,100)	(526,600)	(645,000)	(769,500)	(910,200)	(1,052,000)	(1,194,900)	(1,346,300)	(1,501,400)	(1,660,200)
Depreciation 2.5% per annum	(142,000)	(60,200)	(62,000)	(115,500)	(118,400)	(124,500)	(140,700)	(141,800)	(142,900)	(151,400)	(155,100)	(158,800)	(167,400)
Sub Total	(288,900)	(349,100)	(411,100)	(526,600)	(645,000)	(769,500)	(910,200)	(1,052,000)	(1,194,900)	(1,346,300)	(1,501,400)	(1,660,200)	(1,827,600)
Book Value of Parks and Ovals	1,827,400	2,059,700	2,070,200	4,097,200	4,091,300	4,214,300	4,721,100	4,621,800	4,521,400	4,712,500	4,704,900	4,693,600	4,868,700

	Prior Year	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Asset Information - Infrastructure (continued)													
Airfields													
Valuation / Historical Cost	116,100	116,100	116,100	116,100	116,100	116,100	116,100	116,100	116,100	116,100	116,100	116,100	116,100
Acquisitions - Renewal	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	116,100	116,100	116,100	116,100	116,100	116,100	116,100	116,100	116,100	116,100	116,100	116,100	116,100
Accumulated Depreciation	(15,300)	(23,700)	(35,300)	(46,900)	(58,500)	(70,100)	(81,700)	(93,300)	(104,900)	(116,100)	(116,100)	(116,100)	(116,100)
Depreciation 10.0% per annum	(8,400)	(11,600)	(11,600)	(11,600)	(11,600)	(11,600)	(11,600)	(11,600)	(11,200)	-	-	-	-
Sub Total	(23,700)	(35,300)	(46,900)	(58,500)	(70,100)	(81,700)	(93,300)	(104,900)	(116,100)	(116,100)	(116,100)	(116,100)	(116,100)
Book Value of Airfields	92,400	80,800	69,200	57,600	46,000	34,400	22,800	11,200	-	-	-	-	-
Total Valuation / Historical Cost	50,974,700	53,103,200	55,065,700	59,138,200	60,070,700	61,108,200	63,195,700	64,478,200	66,538,200	68,540,700	69,898,200	71,255,700	73,508,200
Total Accumulated Depreciation	(2,656,000)	(3,583,100)	(4,551,300)	(5,613,100)	(6,694,800)	(7,798,800)	(8,944,200)	(10,115,900)	(11,325,700)	(12,566,300)	(13,835,000)	(15,131,900)	(16,477,000)
Total Infrastructure Book Value	48,318,700	49,520,100	50,514,400	53,525,100	53,375,900	53,309,400	54,251,500	54,362,300	55,212,500	55,974,400	56,063,200	56,123,800	57,031,200

Asset Information - Financial Plan vs Asset Plan/s

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

Asset Information - Financial Plan vs Asset Plan/s

Asset Initiatives (Renewal) (Financial Plan)

Assets	1,517,700	702,000	550,000	2,543,500	926,500	478,000	708,500	499,500	662,000	383,000	414,500	369,500
Infrastructure	1,760,500	1,712,500	1,722,500	882,500	987,500	1,537,500	1,232,500	2,010,000	1,652,500	1,307,500	1,307,500	1,702,500
Total Asset Initiatives (Renewal) (Financial Plan)	3,278,200	2,414,500	2,272,500	3,426,000	1,914,000	2,015,500	1,941,000	2,509,500	2,314,500	1,690,500	1,722,000	2,072,000
10-Year Renewal Works Net Present Value on 5% Rate	18,705,162	17,419,379	17,147,876									

Asset Initiatives (Renewal) (Asset Plans)

Assets	1,595,379	1,960	1,607,781	2,039	2,080	2,122	2,164	1,455,744	2,251	2,296	2,950	3,425
Infrastructure	4,199,456	1,748,521	1,056,114	4,013,831	917,564	2,956,121	776,763	1,637,765	641,776	835,265	1,435,025	1,506,776
Total Asset Initiatives (Renewal) (Asset Plans)	5,794,835	1,750,481	2,663,895	4,015,870	919,644	2,958,243	778,927	3,093,509	644,027	837,561	1,437,975	1,510,201
10-Year Renewal Works Net Present Value on 5% Rate	6,802,159	4,433,341	4,925,719									

Depreciable Assets	
Fair Value Depreciated Replacement (excluding Land) at Start (From Financial Plans)	
Buildings	9,010,100
Furniture and Equipment	19,200
Plant and Equipment	1,445,500
Bushfire Equipment	-
Roads	37,710,200
Drainage	155,100
Bridges	7,681,700
Footpaths	207,100
Other Infrastructure	358,100
Parks and Ovals	1,827,400
Airfields	92,400
Total	58,506,800

Depreciable Assets	
Fair Value Replacement (excluding Land) at Start (2019)(From Asset Plans)	
Buildings	20,016,800
Furniture and Equipment	-
Plant and Equipment	1,578,969
Bushfire Equipment	-
Roads	39,612,967
Drainage	5,422,247
Bridges	7,182,155
Footpaths	882,000
Other Infrastructure	353,500
Parks and Ovals	2,819,375
Airfields	1,596,254
Total	79,464,267

Current Service Delivery (Net Impact)

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Service Delivery (Net Impact)												
General Purpose Funding												
Other General Purpose Funding	880,300	910,500	937,600	955,700	974,900	994,300	1,014,400	1,034,500	1,055,300	1,076,400	1,097,900	1,120,000
Rates	2,600,900	2,868,200	3,014,200	3,167,700	3,328,900	3,498,100	3,675,900	3,862,700	4,058,600	4,264,800	4,481,000	4,708,300
Total General Purpose Funding	3,481,200	3,778,700	3,951,800	4,123,400	4,303,800	4,492,400	4,690,300	4,897,200	5,113,900	5,341,200	5,578,900	5,828,300
Governance												
Members of Council	(234,700)	(250,100)	(245,700)	(262,400)	(257,700)	(274,000)	(269,600)	(287,300)	(281,300)	(301,000)	(295,200)	(314,000)
Other Governance	(215,700)	(199,200)	(224,400)	(207,300)	(233,400)	(215,500)	(242,800)	(224,300)	(252,700)	(233,400)	(263,000)	(242,700)
Total Governance	(450,400)	(449,300)	(470,100)	(469,700)	(491,100)	(489,500)	(512,400)	(511,600)	(534,000)	(534,400)	(558,200)	(556,700)
Law Order and Public Safety												
Animal Control	(18,900)	(19,400)	(19,900)	(20,300)	(20,700)	(21,100)	(21,600)	(22,000)	(22,400)	(22,800)	(23,400)	(23,800)
Emergency Management	(5,500)	(5,600)	(5,700)	(5,800)	(5,900)	(6,000)	(6,200)	(6,300)	(6,400)	(6,500)	(6,700)	(6,800)
Emergency Services Levy	1,900	2,000	2,000	1,900	1,800	1,900	1,900	1,700	1,800	1,700	1,700	1,700
Fire Prevention	(36,900)	(37,700)	(38,400)	(39,200)	(40,100)	(40,800)	(41,700)	(42,700)	(43,500)	(44,300)	(45,200)	(46,000)
Other Law Order and Public Safety	(8,300)	(8,400)	(8,600)	(8,800)	(9,000)	(9,100)	(9,300)	(9,500)	(9,700)	(9,900)	(10,100)	(10,300)
Total Law Order and Public Safety	(67,700)	(69,100)	(70,600)	(72,200)	(73,900)	(75,100)	(76,900)	(78,800)	(80,200)	(81,800)	(83,700)	(85,200)
Health												
Preventative Services - Inspections and Administration	(30,800)	(17,800)	(18,200)	(18,600)	(19,000)	(19,300)	(19,700)	(20,200)	(20,600)	(21,000)	(21,500)	(21,900)
Preventative Services - Pest Control	(13,000)	(13,100)	(13,600)	(13,800)	(14,200)	(14,500)	(14,800)	(15,100)	(15,500)	(15,900)	(16,200)	(16,600)
Preventative Services - Other	(9,700)	(9,900)	(10,100)	(10,300)	(10,500)	(10,700)	(10,900)	(11,100)	(11,300)	(11,600)	(11,800)	(12,000)
Other Health	(66,600)	(68,100)	(69,400)	(70,900)	(72,300)	(73,700)	(75,200)	(76,700)	(78,200)	(79,800)	(81,300)	(83,000)
Total Health	(120,100)	(108,900)	(111,300)	(113,600)	(116,000)	(118,200)	(120,600)	(123,100)	(125,600)	(128,300)	(130,800)	(133,500)
Education and Welfare												
Other Aged and Disabled	(17,600)	(18,000)	(18,400)	(18,800)	(19,100)	(19,500)	(19,900)	(20,300)	(20,700)	(21,100)	(21,600)	(22,000)
Senior Citizen Centres	(32,100)	(33,000)	(33,800)	(34,500)	(35,500)	(36,500)	(37,300)	(38,200)	(39,300)	(40,500)	(41,600)	(42,500)
Care of Families and Children	(33,500)	(34,200)	(35,000)	(35,900)	(36,700)	(37,400)	(38,400)	(39,400)	(40,100)	(41,100)	(42,100)	(43,100)
Other Education	(12,300)	(12,500)	(12,800)	(13,100)	(13,500)	(13,700)	(14,100)	(14,300)	(14,700)	(15,100)	(15,300)	(15,700)
Other Welfare	(16,300)	(16,700)	(17,000)	(17,300)	(17,700)	(18,000)	(18,300)	(18,600)	(19,100)	(19,600)	(20,000)	(20,300)
Total Education and Welfare	(111,800)	(114,400)	(117,000)	(119,600)	(122,500)	(125,100)	(128,000)	(130,800)	(133,900)	(137,400)	(140,600)	(143,600)

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Service Delivery (Net Impact) (continued)												
Housing												
Housing - Community	(700)	(1,200)	(2,000)	(2,400)	(3,500)	(4,500)	(5,600)	(6,500)	(8,300)	(9,500)	(10,700)	(11,300)
Housing - Senior Citizens	(19,400)	(22,100)	(22,400)	(23,200)	(24,300)	(25,200)	(25,800)	(26,100)	(27,900)	(29,700)	(30,300)	(30,700)
Housing - Staff	18,200	18,700	18,800	19,000	18,600	18,600	18,200	18,600	18,000	17,900	18,100	17,900
Total Housing	(1,900)	(4,600)	(5,600)	(6,600)	(9,200)	(11,100)	(13,200)	(14,000)	(18,200)	(21,300)	(22,900)	(24,100)
Community Amenities												
Other Community Amenities	(115,600)	(118,200)	(120,900)	(123,900)	(127,200)	(130,200)	(133,300)	(136,700)	(140,000)	(143,300)	(146,800)	(150,400)
Environmental Protection	(7,900)	(8,000)	(8,200)	(8,300)	(8,500)	(8,600)	(8,800)	(8,900)	(9,100)	(9,400)	(9,600)	(9,800)
Sanitation - General	(74,500)	(76,600)	(78,800)	(81,100)	(83,400)	(85,900)	(88,400)	(91,000)	(93,500)	(96,100)	(98,700)	(101,400)
Sanitation - Other	(36,400)	(37,400)	(38,400)	(39,400)	(40,500)	(41,700)	(42,900)	(44,100)	(45,200)	(46,400)	(47,700)	(49,000)
Sewerage	(9,500)	(9,800)	(10,000)	(10,200)	(10,500)	(10,700)	(10,900)	(11,200)	(11,500)	(11,600)	(11,900)	(12,100)
Planning and Development	(55,400)	(56,500)	(57,700)	(58,900)	(60,300)	(61,500)	(62,700)	(64,200)	(65,500)	(66,900)	(68,300)	(69,900)
Total Community Amenities	(299,300)	(306,500)	(314,000)	(321,800)	(330,400)	(338,600)	(347,000)	(356,100)	(364,800)	(373,700)	(383,000)	(392,600)
Recreation and Culture												
Heritage	(50,700)	(51,600)	(52,800)	(54,100)	(55,200)	(56,700)	(57,900)	(59,200)	(61,300)	(62,800)	(64,200)	(65,900)
Libraries	(33,400)	(34,000)	(34,700)	(35,300)	(36,100)	(36,700)	(37,500)	(38,200)	(39,000)	(39,900)	(40,700)	(41,400)
Other Culture	(28,200)	(28,800)	(29,200)	(29,800)	(30,400)	(31,000)	(31,500)	(32,000)	(32,700)	(33,600)	(34,200)	(34,800)
Other Recreation and Sport	(502,500)	(515,700)	(529,200)	(542,900)	(557,800)	(572,100)	(588,500)	(603,900)	(620,200)	(637,700)	(654,200)	(672,600)
Public Halls and Civic Centres	(57,500)	(58,900)	(60,300)	(61,900)	(63,100)	(64,900)	(66,200)	(67,800)	(69,600)	(71,200)	(73,200)	(74,800)
Total Recreation and Culture	(672,300)	(689,000)	(706,200)	(724,000)	(742,600)	(761,400)	(781,600)	(801,100)	(822,800)	(845,200)	(866,500)	(889,500)
Transport												
Aerodromes	(6,900)	(7,000)	(7,200)	(7,300)	(7,500)	(7,600)	(7,800)	(7,900)	(8,100)	(8,200)	(8,400)	(8,600)
Transport - Construction	-	-	-	-	-	-	-	-	-	-	-	-
Transport - Maintenance	(659,400)	(642,300)	(657,900)	(673,800)	(690,800)	(707,400)	(725,000)	(742,500)	(761,000)	(779,700)	(799,300)	(818,900)
Plant and Machinery	(1,000)	(500)	(100)	-	-	-	-	-	-	-	-	-
Vehicle Licensing	(31,900)	(32,500)	(33,200)	(33,900)	(34,700)	(35,300)	(36,100)	(36,900)	(37,600)	(38,400)	(39,100)	(40,000)
Total Transport	(699,200)	(682,300)	(698,400)	(715,000)	(733,000)	(750,300)	(768,900)	(787,300)	(806,700)	(826,300)	(846,800)	(867,500)

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Service Delivery (Net Impact) (continued)												
Economic Services												
Building Control	(48,600)	(49,600)	(50,800)	(51,800)	(52,900)	(54,000)	(55,100)	(56,400)	(57,600)	(58,800)	(60,200)	(61,400)
Economic Development	(20,600)	(21,200)	(21,800)	(22,500)	(23,100)	(23,800)	(24,500)	(25,100)	(26,000)	(26,700)	(27,500)	(28,300)
Other Economic Services	(41,900)	(42,700)	(43,700)	(44,600)	(45,700)	(46,600)	(47,700)	(48,800)	(50,800)	(51,700)	(52,700)	(53,800)
Rural Services	(27,800)	(28,400)	(28,900)	(29,400)	(30,200)	(30,700)	(31,300)	(32,000)	(32,600)	(33,400)	(34,200)	(34,800)
Tourism and Area Promotion	(165,500)	(168,800)	(172,200)	(175,500)	(179,100)	(182,700)	(186,300)	(190,200)	(194,000)	(197,800)	(201,700)	(205,700)
Total Economic Services	(304,400)	(310,700)	(317,400)	(323,800)	(331,000)	(337,800)	(344,900)	(352,500)	(361,000)	(368,400)	(376,300)	(384,000)
Other Property and Services												
Administration Overheads	140,800	122,900	157,900	152,100	144,100	136,800	76,800	119,700	110,800	101,200	90,900	29,300
Plant Operating Costs	198,800	202,900	206,000	209,500	218,900	211,200	181,800	223,200	224,300	230,400	233,900	237,700
Private Works	(900)	(900)	(1,100)	(1,100)	(1,200)	(1,300)	(1,400)	(1,500)	(1,600)	(1,600)	(1,800)	(1,900)
Public Works Overheads	2,700	3,600	5,000	5,800	7,300	8,200	(5,300)	10,900	12,500	13,500	15,200	17,100
Salaries and Wages	-	-	-	-	-	-	-	-	-	-	-	-
Stock	-	-	-	-	-	-	-	-	-	-	-	-
Total Other Property and Services	341,400	328,500	367,800	366,300	369,100	354,900	251,900	352,300	346,000	343,500	338,200	282,200
Total Current Service Delivery (Net Impact)	(912,800)	(900,300)	(921,000)	(942,400)	(965,400)	(986,800)	(1,010,900)	(1,034,600)	(1,058,700)	(1,083,600)	(1,109,700)	(1,135,600)

Key Initiatives - Land

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Land												
Mingenew Hill Sub-Division												
<i>Creation and sale of lifestyle blocks on Mingene Hill.</i>												
Land Development	72,000	-	-	-	-	-	-	-	-	392,500	1,607,500	-
Ongoing Infrastructure Operations	-	-	-	-	-	-	-	-	-	-	20,000	20,000
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	(1,238,600)	(223,000)
Total Mingene Hill Sub-Division	72,000	-	-	-	-	-	-	-	-	392,500	388,900	(203,000)
Total Land	72,000	-	-	-	-	-	-	-	-	392,500	388,900	(203,000)

Key Initiatives - Buildings

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Buildings												
Staff Housing - Minor Works												
<i>Minor renewal works on staff housing.</i>												
Renewal Works - To Be Determined	35,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Staff Housing - Minor Works	35,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Administration Centre Refurbishment												
<i>Minor renewal works on the administration centre.</i>												
Renewal Works - To Be Determined	15,900	10,000	-	20,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Administration Centre Refurbishment	15,900	10,000	-	20,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Daycare Centre - New build												
<i>Renewal of Daycare Centre</i>												
Grant Revenue	(800,000)	-	-	-	-	-	-	-	-	-	-	-
Construction of Daycare Facility	1,000,000	-	-	-	-	-	-	-	-	-	-	-
Additional Operation Expenses	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Daycare Centre - New build	200,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Housing Project - Government Regional Officer Housing												
<i>Construction of housing for occupation by State Government employees.</i>												
Proceeds from New Loan	(800,000)	-	-	-	-	-	-	-	-	-	-	-
Construction of Two (2) Residential Facilities	800,000	-	-	-	-	-	-	-	-	-	-	-
Additional Operating Costs	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Loan Interest Repayments	-	39,200	36,000	32,600	29,100	25,400	21,500	17,300	13,000	8,500	3,700	-
Loan Principal Repayments	-	63,400	66,600	70,000	73,500	77,300	81,200	85,300	89,600	94,100	98,900	-
Rent Revenue	(47,200)	(95,400)	(96,400)	(97,400)	(98,300)	(99,300)	(100,300)	(101,300)	(102,300)	(103,300)	(52,200)	-
Total Housing Project - Government Regional Officer Housing	(47,200)	17,200	16,200	15,200	14,300	13,400	12,400	11,300	10,300	9,300	60,400	10,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

Buildings (continued)

Housing Project - Key Worker Accommodation

Construction of housing for occupation by State Government employees.

Proceeds from New Loan	(800,000)	-	-	-	-	-	-	-	-	-	-	-
Construction of Two (2) Residential Facilities	800,000	-	-	-	-	-	-	-	-	-	-	-
Additional Operating Costs	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Loan Interest Repayments	-	39,200	36,000	32,600	29,100	25,400	21,500	17,300	13,000	8,500	3,700	-
Loan Principal Repayments	-	63,400	66,600	70,000	73,500	77,300	81,200	85,300	89,600	94,100	98,900	-
Rent Revenue	(23,600)	(47,700)	(48,200)	(48,700)	(49,100)	(49,600)	(50,100)	(50,600)	(51,100)	(51,600)	(52,200)	(52,700)
Total Housing Project - Key Worker Accommodation	(23,600)	64,900	64,400	63,900	63,500	63,100	62,600	62,000	61,500	61,000	60,400	(42,700)

Revolving Energy Initiative

Upgrading buildings with energy saving improvements to reduce operating expense.

Grant Revenue	(26,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Energy Saving Improvements	26,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000
Operational Savings	(1,000)	(2,000)	(3,000)	(4,000)	(5,000)	(6,000)	(7,000)	(8,000)	(9,000)	(10,000)	(11,000)	(12,000)
Total Revolving Energy Initiative	(1,000)	(2,000)	(3,000)	(4,000)	(5,000)	(6,000)	(7,000)	(8,000)	(9,000)	(10,000)	(11,000)	(12,000)

Housing Project - Staff Housing (1)

Construction of housing for occupation by Shire employees.

Proceeds from New Loan	-	(500,000)	-	-	-	-	-	-	-	-	-	-
Construction of a Residential Facility	-	500,000	-	-	-	-	-	-	-	-	-	-
Additional Operating Costs	-	-	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Loan Interest Repayments	-	-	24,500	22,500	20,400	18,200	15,900	13,400	10,800	8,100	5,300	2,300
Loan Principal Repayments	-	-	39,600	41,600	43,800	46,000	48,300	50,700	53,300	56,000	58,800	61,800
Rent Revenue	-	-	(6,100)	(6,200)	(6,300)	(6,300)	(6,400)	(6,400)	(6,500)	(6,600)	(6,600)	(6,700)
Total Housing Project - Staff Housing (1)	-	-	63,000	62,900	62,900	62,900	62,800	62,700	62,600	62,500	62,500	62,400

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

Buildings (continued)

Housing Project - Staff Housing (2)

Construction of housing for occupation by Shire employees.

Proceeds from New Loan	-	-	-	(500,000)	-	-	-	-	-	-	-	-
Construction of a Residential Facility	-	-	-	500,000	-	-	-	-	-	-	-	-
Additional Operating Costs	-	-	-	-	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Loan Interest Repayments	-	-	-	-	24,500	22,500	20,400	18,200	15,900	13,400	10,800	8,100
Loan Principal Repayments	-	-	-	-	39,600	41,600	43,800	46,000	48,300	50,700	53,300	56,000
Rent Revenue	-	-	-	-	(6,300)	(6,300)	(6,400)	(6,400)	(6,500)	(6,600)	(6,600)	(6,700)
Total Housing Project - Staff Housing (2)	-	-	-	-	62,800	62,800	62,800	62,800	62,700	62,500	62,500	62,400

Housing Project - Staff Housing (3)

Construction of housing for occupation by Shire employees.

Proceeds from New Loan	-	-	-	-	-	(500,000)	-	-	-	-	-	-
Construction of a Residential Facility	-	-	-	-	-	500,000	-	-	-	-	-	-
Additional Operating Costs	-	-	-	-	-	-	5,000	5,000	5,000	5,000	5,000	5,000
Loan Interest Repayments	-	-	-	-	-	-	24,500	22,500	20,400	18,200	15,900	13,400
Loan Principal Repayments	-	-	-	-	-	-	39,600	41,600	43,800	46,000	48,300	50,700
Rent Revenue	-	-	-	-	-	-	(6,400)	(6,400)	(6,500)	(6,600)	(6,600)	(6,700)
Total Housing Project - Staff Housing (3)	-	-	-	-	-	-	62,700	62,700	62,700	62,600	62,600	62,400

Housing Project - Staff Housing (4)

Construction of housing for occupation by Shire employees.

Proceeds from New Loan	-	-	-	-	-	-	-	(500,000)	-	-	-	-
Construction of a Residential Facility	-	-	-	-	-	-	-	500,000	-	-	-	-
Additional Operating Costs	-	-	-	-	-	-	-	-	5,000	5,000	5,000	5,000
Loan Interest Repayments	-	-	-	-	-	-	-	-	24,500	22,500	20,400	18,200
Loan Principal Repayments	-	-	-	-	-	-	-	-	39,600	41,600	43,800	46,000
Rent Revenue	-	-	-	-	-	-	-	-	(6,500)	(6,600)	(6,600)	(6,700)
Total Housing Project - Staff Housing (4)	-	-	-	-	-	-	-	-	62,600	62,500	62,600	62,500

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Buildings (continued)												
Housing Project - Staff Housing (5)												
<i>Construction of housing for occupation by Shire employees.</i>												
Proceeds from New Loan	-	-	-	-	-	-	-	-	-	(500,000)	-	-
Construction of a Residential Facility	-	-	-	-	-	-	-	-	-	500,000	-	-
Additional Operating Costs	-	-	-	-	-	-	-	-	-	-	5,000	5,000
Loan Interest Repayments	-	-	-	-	-	-	-	-	-	-	24,500	22,500
Loan Principal Repayments	-	-	-	-	-	-	-	-	-	-	39,600	41,600
Rent Revenue	-	-	-	-	-	-	-	-	-	-	(6,600)	(6,700)
Total Housing Project - Staff Housing (5)	-	-	-	-	-	-	-	-	-	-	62,500	62,400
Housing Project - Staff Housing (6)												
<i>Construction of housing for occupation by Shire employees.</i>												
Proceeds from New Loan	-	-	-	-	-	-	-	-	-	-	-	(500,000)
Construction of a Residential Facility	-	-	-	-	-	-	-	-	-	-	-	500,000
Total Housing Project - Staff Housing (6)	-	-	-	-	-	-	-	-	-	-	-	-
Housing Project - Aged Persons (1)												
<i>Construction of housing for occupation by aged persons.</i>												
Grant Contributions	-	-	-	(1,000,000)	-	-	-	-	-	-	-	-
Construction of a Residential Facility	-	-	-	1,000,000	-	-	-	-	-	-	-	-
Additional Operating Costs	-	-	-	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Rent Revenue	-	-	-	-	(13,100)	(13,200)	(13,400)	(13,500)	(13,600)	(13,800)	(13,900)	(14,000)
Total Housing Project - Aged Persons (1)	-	-	-	-	(3,100)	(3,200)	(3,400)	(3,500)	(3,600)	(3,800)	(3,900)	(4,000)
Housing Project - Aged Persons (2)												
<i>Construction of housing for occupation by aged persons.</i>												
Grant Contributions	-	-	-	-	-	-	-	(1,000,000)	-	-	-	-
Construction of a Residential Facility	-	-	-	-	-	-	-	1,000,000	-	-	-	-
Additional Operating Costs	-	-	-	-	-	-	-	-	10,000	10,000	10,000	10,000
Rent Revenue	-	-	-	-	-	-	-	-	(13,600)	(13,800)	(13,900)	(14,000)
Total Housing Project - Aged Persons (2)	-	-	-	-	-	-	-	-	(3,600)	(3,800)	(3,900)	(4,000)
Aged Person Unit Refurbishment												
<i>Renewal of the Aged Person Unit.</i>												
Unit Renewal	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Aged Person Unit Refurbishment	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Buildings (continued)												
Town Hall Major Refurbishment												
<i>Large-scale refurbishment to the Town Hall.</i>												
Grants and Contributions	-	-	-	(2,000,000)	-	-	-	-	-	-	-	-
Refurbishment Works	-	-	-	2,000,000	-	-	-	-	-	-	-	-
Total Town Hall Major Refurbishment	-	-	-	-	-	-	-	-	-	-	-	-
Recreation Centre Upgrade												
<i>Extension of the existing recreation centre.</i>												
Grant Revenue	(1,015,000)	-	-	-	-	-	-	-	-	-	-	-
Extension Works	1,090,000	-	-	-	-	-	-	-	-	-	-	-
Additional Operation Expenses	-	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total Recreation Centre Upgrade	75,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Sports Club Air-Conditioners Replacement												
<i>Renewal of sports club air-conditioners.</i>												
Funding - Sports Club	(9,500)	-	-	-	-	-	-	-	-	-	-	-
Air-Conditioner Renewal	9,500	-	-	-	-	-	-	-	-	-	-	-
Total Sports Club Air-Conditioners Replacement	-	-	-	-	-	-	-	-	-	-	-	-
Recreation Centre Air-Conditioners Replacement												
<i>Renewal of recreation centre air-conditioners.</i>												
Air-Conditioner Renewal	5,000	-	-	-	-	-	-	-	-	-	-	-
Total Recreation Centre Air-Conditioners Replacement	5,000	-	-	-	-	-	-	-	-	-	-	-
Museum Roof Replacement												
<i>Renewal of the museum roof.</i>												
Roof Renewal	-	-	-	60,000	-	-	-	-	-	-	-	-
Total Museum Roof Replacement	-	-	-	60,000	-	-	-	-	-	-	-	-
Museum Air-Conditioners Replacement												
<i>Renewal of the museum air-conditioners.</i>												
Air-Conditioner Renewal	-	-	10,000	-	-	-	-	-	-	-	-	-
Total Museum Air-Conditioners Replacement	-	-	10,000	-	-	-	-	-	-	-	-	-

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Buildings (continued)												
Railway Station Trough Works												
<i>New trough</i>												
Trough installation	5,000	-	-	-	-	-	-	-	-	-	-	-
Total Railway Station Trough Works	5,000	-	-	-	-	-	-	-	-	-	-	-
Depot Shed Replacement												
<i>Replacement of the depot shed.</i>												
Depot Shed Replacement	-	-	-	-	160,000	-	-	-	-	-	-	-
Total Depot Shed Replacement	-	-	-	-	160,000	-	-	-	-	-	-	-
Administration Centre Air-Conditioners Replacement												
<i>Renewal of administration centre air-conditioners.</i>												
Air-Conditioner Renewal	20,000	-	-	-	-	-	-	-	-	-	-	-
Total Administration Centre Air-Conditioners Replacement	20,000	-	-	-	-	-	-	-	-	-	-	-
Yandanooka Hall Toilets Works												
<i>Renewal of the Yandanooka Hall Toilets.</i>												
Refurbishment Works	-	-	-	70,000	-	-	-	-	-	-	-	-
Total Yandanooka Hall Toilets Works	-	-	-	70,000	-	-	-	-	-	-	-	-
Hockey Grounds Public Toilets												
<i>Replace public toilets at the Hockey Grounds</i>												
Construction Works	5,800	-	-	-	-	-	-	-	-	-	-	-
Total Hockey Grounds Public Toilets	5,800	-	-	-	-	-	-	-	-	-	-	-
Autumn Centre Works												
<i>Replace lights with LED of the Autumn Centre</i>												
Refurbishment Works	8,000	-	-	-	-	-	-	-	-	-	-	-
Total Autumn Centre Works	8,000	-	-	-	-	-	-	-	-	-	-	-
Fire Shed Replacement												
<i>Replacement of the Fire Shed.</i>												
Grant Funding	-	-	(400,000)	-	-	-	-	-	-	-	-	-
Construction Works	-	-	400,000	-	-	-	-	-	-	-	-	-
Total Fire Shed Replacement	-	-	-	-	-	-	-	-	-	-	-	-

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Buildings (continued)												
Autumn Centre Generator												
<i>Installation of a standby generator at the Autumn Centre.</i>												
Construction Works	-	-	50,000	-	-	-	-	-	-	-	-	-
Additional Operating Costs	-	-	-	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Total Autumn Centre Generator	-	-	50,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Shed at Airstrip												
<i>Installation of shed at the Airstrip</i>												
Construction Works	10,000	-	-	-	-	-	-	-	-	-	-	-
Total Shed at Airstrip	10,000	-	-	-	-	-	-	-	-	-	-	-
Total Buildings	322,900	135,100	245,600	334,000	411,400	249,000	308,900	306,000	362,200	358,800	470,700	315,400

Key Initiatives - Plant and Equipment

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Plant and Equipment												
Grader - MI541												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	450,000	-	-	-	-
Trade-In	-	-	-	-	-	-	-	(100,000)	-	-	-	-
Total Grader - MI541	-	-	-	-	-	-	-	350,000	-	-	-	-
Grader - MI572												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	400,000	-	-	-	-	-	-	-
Trade-In	-	-	-	-	(75,000)	-	-	-	-	-	-	-
Total Grader - MI572	-	-	-	-	325,000	-	-	-	-	-	-	-
Loader - MI473												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	-	350,000	-
Trade-In	-	-	-	-	-	-	-	-	-	-	(65,000)	-
Total Loader - MI473	-	-	-	-	-	-	-	-	-	-	285,000	-
Backhoe - MI262												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
Total Backhoe - MI262	-	-	-	-	-	-	-	-	-	-	-	-
Roller - MI528												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	150,000	-	-	-	-	-	-
Trade-In	-	-	-	-	-	(80,000)	-	-	-	-	-	-
Total Roller - MI528	-	-	-	-	-	70,000	-	-	-	-	-	-

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Plant and Equipment (continued)												
Roller - MI112												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	150,000	-	-	-	-	-	-	-	-	-	-
Trade-In	-	(30,000)	-	-	-	-	-	-	-	-	-	-
Total Roller - MI112	-	120,000	-	-	-	-	-	-	-	-	-	-
Skid Steer Loader - MI255												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	100,000	-	-	-	-	100,000	-	-
Trade-In	-	-	-	-	(25,000)	-	-	-	-	(25,000)	-	-
Total Skid Steer Loader - MI255	-	-	-	-	75,000	-	-	-	-	75,000	-	-
Crew Cab Truck - MI029												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	100,000	-	-	-	-	-	-	100,000
Trade-In	-	-	-	-	(20,000)	-	-	-	-	-	-	(20,000)
Total Crew Cab Truck - MI029	-	-	-	-	80,000	-	-	-	-	-	-	80,000
Large Town Truck - MI599												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	100,000	-	-	-	-	-
Trade-In	-	-	-	-	-	-	(20,000)	-	-	-	-	-
Total Large Town Truck - MI599	-	-	-	-	-	-	80,000	-	-	-	-	-
Town Truck - MI4855												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	60,000	-	-	-
Trade-In	-	-	-	-	-	-	-	-	(10,000)	-	-	-
Total Town Truck - MI4855	-	-	-	-	-	-	-	-	50,000	-	-	-
Tipper Truck - MI027												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	250,000	-	-	-	-	-
Trade-In	-	-	-	-	-	-	(50,000)	-	-	-	-	-
Total Tipper Truck - MI027	-	-	-	-	-	-	200,000	-	-	-	-	-

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Plant and Equipment (continued)												
Fire Truck - MI384												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	500,000	-	-	-	-	-	-	-	-	-	-
Trade-In	-	(500,000)	-	-	-	-	-	-	-	-	-	-
Total Fire Truck - MI384	-	-	-	-	-	-	-	-	-	-	-	-
Fire Fighting Trailer - 1TTS835												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	20,000	-	-	-	-	-	-	-	-
Trade-In	-	-	-	(20,000)	-	-	-	-	-	-	-	-
Total Fire Fighting Trailer - 1TTS835	-	-	-	-	-	-	-	-	-	-	-	-
Fast Attack Unit - MI5015												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	250,000	-	-	-	-	-	-
Trade-In	-	-	-	-	-	(250,000)	-	-	-	-	-	-
Total Fast Attack Unit - MI5015	-	-	-	-	-	-	-	-	-	-	-	-
Water Tanker and Trailer - MI3616												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	100,000	-	-	-	-	-	-	100,000
Trade-In	-	-	-	-	(20,000)	-	-	-	-	-	-	(20,000)
Total Water Tanker and Trailer - MI3616	-	-	-	-	80,000	-	-	-	-	-	-	80,000
Water Truck - MI255												
<i>Replacement of current machinery.</i>												
Plant Replacement	150,000	-	-	-	-	-	-	-	320,000	-	-	-
Trade-In	-	-	-	-	-	-	-	-	(15,000)	-	-	-
Total Water Truck - MI255	150,000	-	-	-	-	-	-	-	305,000	-	-	-
Tractor - MI400												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	60,000	-	-	-	-	-	-	-	60,000
Trade-In	-	-	-	(5,000)	-	-	-	-	-	-	-	(5,000)
Total Tractor - MI400	-	-	-	55,000	-	-	-	-	-	-	-	55,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Plant and Equipment (continued)												
Tractor - MI461												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	50,000	-	-	-	-	-	-	-	50,000
Trade-In	-	-	-	(15,000)	-	-	-	-	-	-	-	(15,000)
Total Tractor - MI461	-	-	-	35,000	-	-	-	-	-	-	-	35,000
Tractor - MI5005												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	70,000	-	-	-	-	-
Trade-In	-	-	-	-	-	-	(20,000)	-	-	-	-	-
Total Tractor - MI5005	-	-	-	-	-	-	50,000	-	-	-	-	-
Honda Mower												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
Total Honda Mower	-	-	-	-	-	-	-	-	-	-	-	-
ZTrak Mower												
<i>Replacement of current machinery.</i>												
Plant Replacement	6,000	-	-	6,000	-	-	6,000	-	-	6,000	-	-
Trade-In	(1,000)	-	-	(1,000)	-	-	(1,000)	-	-	(1,000)	-	-
Total ZTrak Mower	5,000	-	-	5,000	-	-	5,000	-	-	5,000	-	-
Parkland Mower												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	35,000	-	-	-
Trade-In	-	-	-	-	-	-	-	-	(9,000)	-	-	-
Total Parkland Mower	-	-	-	-	-	-	-	-	26,000	-	-	-
Panther Mower												
<i>Replacement of current machinery.</i>												
Plant Replacement	25,000	-	-	-	-	-	25,000	-	-	-	-	-
Trade-In	(9,000)	-	-	-	-	-	(9,000)	-	-	-	-	-
Total Panther Mower	16,000	-	-	-	-	-	16,000	-	-	-	-	-

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Plant and Equipment (continued)												
Bowling Green Mower												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	10,000	-	-	-	-	-	-	-	-	-
Trade-In	-	-	(3,000)	-	-	-	-	-	-	-	-	-
Total Bowling Green Mower	-	-	7,000	-	-	-	-	-	-	-	-	-
Deep Deck Mower												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	7,500	-	-	7,500	-	-	7,500	-	-	7,500	-
Trade-In	-	(3,000)	-	-	(3,000)	-	-	(3,000)	-	-	(3,000)	-
Total Deep Deck Mower	-	4,500	-	-	4,500	-	-	4,500	-	-	4,500	-
ZTrak Ride-On Mower												
<i>Replacement of current machinery.</i>												
Plant Replacement	25,000	-	-	25,000	-	-	25,000	-	-	25,000	-	-
Trade-In	(9,000)	-	-	(9,000)	-	-	(9,000)	-	-	(9,000)	-	-
Total ZTrak Ride-On Mower	16,000	-	-	16,000	-	-	16,000	-	-	16,000	-	-
Angle Road Broom												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	10,000	-	-
Trade-In	-	-	-	-	-	-	-	-	-	(2,000)	-	-
Total Angle Road Broom	-	-	-	-	-	-	-	-	-	8,000	-	-
Chief Executive Officer Vehicle - 1MI												
<i>Replacement of current machinery.</i>												
Plant Replacement	70,000	-	-	70,000	-	-	70,000	-	-	70,000	-	-
Trade-In	(55,000)	-	-	(55,000)	-	-	(55,000)	-	-	(55,000)	-	-
Total Chief Executive Officer Vehicle - 1MI	15,000	-	-	15,000	-	-	15,000	-	-	15,000	-	-
Manager Corporate Services Vehicle - 177MI												
<i>Replacement of current machinery.</i>												
Plant Replacement	45,000	-	-	45,000	-	-	45,000	-	-	45,000	-	-
Trade-In	(30,000)	-	-	(30,000)	-	-	(30,000)	-	-	(30,000)	-	-
Total Manager Corporate Services Vehicle - 177MI	15,000	-	-	15,000	-	-	15,000	-	-	15,000	-	-

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Plant and Equipment (continued)												
Community Bus - 003MI												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	140,000	-	-	-
Trade-In	-	-	-	-	-	-	-	-	(30,000)	-	-	-
Total Community Bus - 003MI	-	-	-	-	-	-	-	-	110,000	-	-	-
Single Cab Utility - MI028												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	37,000	-	-	-
Trade-In	-	-	-	-	-	-	-	-	(20,000)	-	-	-
Total Single Cab Utility - MI028	-	-	-	-	-	-	-	-	17,000	-	-	-
Single Cab Utility - MI283												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	50,000	-	-	-	-	-	-	-	-	-
Trade-In	-	-	(1,000)	-	-	-	-	-	-	-	-	-
Total Single Cab Utility - MI283	-	-	49,000	-	-	-	-	-	-	-	-	-
Single Cab Utility - MI278												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	50,000	-	-	-	-	-	-	-	-	-
Trade-In	-	-	(1,000)	-	-	-	-	-	-	-	-	-
Total Single Cab Utility - MI278	-	-	49,000	-	-	-	-	-	-	-	-	-
Works Manager Vehicle - 108MI												
<i>Replacement of current machinery.</i>												
Plant Replacement	50,000	-	-	50,000	-	-	50,000	-	-	50,000	-	-
Trade-In	(35,000)	-	-	(35,000)	-	-	(35,000)	-	-	(35,000)	-	-
Total Works Manager Vehicle - 108MI	15,000	-	-	15,000	-	-	15,000	-	-	15,000	-	-
Single Cab Utility - MI283												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	30,000	-	-	-
Trade-In	-	-	-	-	-	-	-	-	(20,000)	-	-	-
Total Single Cab Utility - MI283	-	-	-	-	-	-	-	-	10,000	-	-	-

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Plant and Equipment (continued)												
Trailers (Collective)												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	10,000	15,000	-	-	-	-	12,000	17,500
Trade-In	-	-	-	-	(2,000)	(2,000)	-	-	-	-	(500)	(1,000)
Total Trailers (Collective)	-	-	-	-	8,000	13,000	-	-	-	-	11,500	16,500
Other Plant and Equipment (Collective)												
<i>Replacement of current machinery.</i>												
Plant Replacement	32,500	4,500	-	37,500	9,000	23,000	2,500	2,000	-	12,000	5,000	2,000
Trade-In	(1,500)	-	-	(5,500)	-	(4,000)	-	-	-	(1,000)	-	-
Total Other Plant and Equipment (Collective)	31,000	4,500	-	32,000	9,000	19,000	2,500	2,000	-	11,000	5,000	2,000
Total Plant and Equipment	263,000	129,000	105,000	188,000	581,500	102,000	414,500	356,500	518,000	160,000	306,000	268,500

Key Initiatives - Furniture and Equipment

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Furniture and Equipment												
Interpretive Signage at the Railway Station												
<i>Interpretive signage at the Railway Station</i>												
Grant Revenue	(20,000)	-	-	-	-	-	-	-	-	-	-	-
New Works	20,000	-	-	-	-	-	-	-	-	-	-	-
Total Interpretive Signage at the Railway Station	-	-	-	-	-	-	-	-	-	-	-	-
Total Furniture and Equipment	-	-	-	-	-	-	-	-	-	-	-	-

Key Initiatives - Roads

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Roads												
Reseal Program												
<i>Reseal program for urban and rural roads.</i>												
Urban Roads - To Be Determined	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Rural Roads - To Be Determined	-	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Total Reseal Program	100,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Formation Grading Program												
<i>Provision of formation grading.</i>												
Grant Revenue - Roads to Recovery	-	(105,200)	(105,200)	(105,200)	(105,200)	(130,800)	-	-	-	-	-	-
Roads - To Be Determined	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000
Total Formation Grading Program	260,000	154,800	154,800	154,800	154,800	129,200	260,000	260,000	260,000	260,000	260,000	260,000
Road Projects												
<i>Provision of road projects funded from the Roads to Recovery and Regional Road Group grant programs.</i>												
Grant Revenue - Regional Road Group	(685,300)	(600,000)	(600,000)	-	-	(300,000)	(300,000)	(600,000)	(600,000)	(300,000)	(300,000)	(600,000)
Grant Revenue - Roads to Recovery	(342,600)	(300,000)	(300,000)	-	-	(150,000)	-	-	-	-	-	-
Roads - To Be Determined	1,028,000	900,000	900,000	-	-	450,000	450,000	900,000	900,000	450,000	450,000	900,000
Total Road Projects	100	-	-	-	-	-	150,000	300,000	300,000	150,000	150,000	300,000
Gravel Re-Sheeting Program												
<i>Provision of gravel re-sheeting.</i>												
Grant Revenue - Roads to Recovery	(50,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	-	-	-	-	-	-
Roads - To Be Determined	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000
Total Gravel Re-Sheeting Program	140,000	90,000	90,000	90,000	90,000	90,000	190,000	190,000	190,000	190,000	190,000	190,000
Kerbing Program												
<i>Replacement of kerbing.</i>												
Roads - To Be Determined	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Kerbing Program	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Heavy Patching Program												
<i>Heavy patching of sealed roads in the District.</i>												
Roads - To Be Determined	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Heavy Patching Program	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Roads	510,100	504,800	504,800	504,800	504,800	479,200	860,000	1,010,000	1,010,000	860,000	860,000	1,010,000

Key Initiatives - Footpaths

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Footpaths												
Pathways Program												
<i>Renewing existing pathways.</i>												
Grant Revenue	-	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	-	-	-	-
Projects - To Be Determined	30,000	30,000	30,000	30,000	30,000	30,000	30,000	157,500	-	-	-	50,000
Total Pathways Program	30,000	15,000	15,000	15,000	15,000	15,000	15,000	142,500	-	-	-	50,000
Shared Path Program												
<i>Construction of a new shared pathway.</i>												
Grant Revenue	-	(100,000)	(100,000)	-	-	-	-	-	-	-	-	(100,000)
Projects - To Be Determined	-	200,000	200,000	-	-	-	-	-	-	-	-	200,000
Ongoing Operations Expense	-	-	2,500	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total Shared Path Program	-	100,000	102,500	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	105,000
Total Footpaths	30,000	115,000	117,500	20,000	20,000	20,000	20,000	147,500	5,000	5,000	5,000	155,000

Key Initiatives - Drainage

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

Drainage

No Drainage Initiatives are Proposed.

Total Drainage	-	-	-	-	-	-	-	-	-	-	-	-
-----------------------	---	---	---	---	---	---	---	---	---	---	---	---

Key Initiatives - Bridges

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Bridges												
Yandanooka Melara Road Bridge Renewal												
<i>Renewal of the Yandanooka Melara Road Bridge.</i>												
Grant Revenue	-	-	-	-	-	(200,000)	-	-	-	-	-	-
Renewal Works	-	-	-	-	-	200,000	-	-	-	-	-	-
Total Yandanooka Melara Road Bridge Renewal	-	-	-	-	-	-	-	-	-	-	-	-
Morawa Yandanooka Road Bridge Renewal												
<i>Renewal of the Morawa Yandanooka Road Bridge.</i>												
Grant Revenue	-	-	-	-	-	-	-	(200,000)	-	-	-	-
Renewal Works	-	-	-	-	-	-	-	200,000	-	-	-	-
Total Morawa Yandanooka Road Bridge Renewal	-	-	-	-	-	-	-	-	-	-	-	-
Total Bridges	-	-	-	-	-	-	-	-	-	-	-	-

Key Initiatives - Airfields

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

Airfields

No Airfields Initiatives are Proposed.

Total Airfields	-	-	-	-	-	-	-	-	-	-	-	-
------------------------	---	---	---	---	---	---	---	---	---	---	---	---

Key Initiatives - Parks and Ovals

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Parks and Ovals												
Mingenew Spring Botanical Garden												
<i>Construction of a botanical garden at Mingenew Spring.</i>												
Grant Revenue	(50,000)	-	(2,000,000)	-	-	-	-	-	-	-	-	-
Construction Works	100,000	-	2,000,000	-	-	-	-	-	-	-	-	-
One (1) Additional Employee	-	-	-	84,400	86,900	89,500	92,200	95,000	97,800	100,700	103,800	106,900
One (1) New Work Utility	-	-	-	25,000	-	-	-	-	-	-	-	-
Work Utility Replacement	-	-	-	-	-	-	25,000	-	-	25,000	-	-
Trade-In	-	-	-	-	-	-	(20,000)	-	-	(20,000)	-	-
Ongoing Operations Expense	-	-	-	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Total Mingenew Spring Botanical Garden	50,000	-	-	129,400	106,900	109,500	117,200	115,000	117,800	125,700	123,800	126,900
Recreation Centre Water Tank Renewal												
<i>Renewal of existing water tank at the Recreation Centre.</i>												
Contributions	(30,000)	-	-	-	-	-	-	-	-	-	-	-
Renewal Works	30,000	-	-	-	-	-	-	-	-	-	-	-
Total Recreation Centre Water Tank Renewal	-	-	-	-	-	-	-	-	-	-	-	-
Recreation Turf Renovation												
<i>Renewal of turf surfaces at recreation facilities.</i>												
Tennis Court Renovation	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Hockey Renovation	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Racetrack Renovation	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500
Main Oval Renovation	20,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Bulk Fertiliser	15,300	15,600	15,900	16,200	16,500	16,800	17,200	17,500	17,900	18,200	18,600	19,000
Total Recreation Turf Renovation	77,800	58,100	58,400	58,700	59,000	59,300	59,700	60,000	60,400	60,700	61,100	61,500
Recreation Turf Synthetic Upgrade												
<i>Replacing natural turf surfaces with synthetic turf surfaces.</i>												
Capital Funding	-	-	-	-	-	(166,700)	-	-	(100,000)	-	-	(100,000)
Tennis Courts (4 x Courts)	-	-	-	-	-	500,000	-	-	-	-	-	-
Tennis Courts (2 x Courts)	-	-	-	-	-	-	-	-	300,000	-	-	-
Bowls Green	-	-	-	-	-	-	-	-	-	-	-	300,000
Total Recreation Turf Synthetic Upgrade	-	-	-	-	-	333,300	-	-	200,000	-	-	200,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

Parks and Ovals (continued)

Netball Court Resurfacing

Renewal of netball court surface.

Renewal Works	-	-	-	-	100,000	-	-	-	-	-	-	-
Total Netball Court Resurfacing	-	-	-	-	100,000	-	-	-	-	-	-	-

Sports Lighting Renewal

Replacement of the current lighting towers and lighting system.

Grant Revenue	(37,500)	-	-	-	(35,000)	(35,000)	-	-	-	(35,000)	(35,000)	-
Tennis Court Lights	50,000	-	-	-	-	-	-	-	-	-	-	-
Football Lights	-	-	-	-	-	-	-	-	-	105,000	-	-
Hockey Lights	-	-	-	-	-	-	-	-	-	-	105,000	-
Bowls Green Lights	-	-	-	-	-	105,000	-	-	-	-	-	-
Netball Lights	-	-	-	-	105,000	-	-	-	-	-	-	-
Total Sports Lighting Renewal	12,500	-	-	-	70,000	70,000	-	-	-	70,000	70,000	-

Playground Renewal Works

Renewal of playgrounds in the District.

Polocrosse Funding	-	-	-	-	-	-	-	-	-	-	-	-
Polocrosse Playground Replacement	-	-	-	-	-	-	-	-	-	-	-	-
Recreation Centre - Shade Sail	-	-	-	-	-	-	-	-	-	-	-	-
Recreation Centre - Fencing	-	30,000	-	-	-	-	-	-	-	-	-	-
Tennis Club Playground Replacement	-	-	-	70,000	-	-	-	-	-	-	-	-
Total Playground Renewal Works	-	30,000	-	70,000	-	-	-	-	-	-	-	-

Water Park

Ongoing operation of new water park.

Grant Revenue	(50,000)	-	-	-	-	-	-	-	-	-	-	-
Water Park construction	50,000	-	-	-	-	-	-	-	-	-	-	-
Ongoing Operations Expense	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Total Water Park	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000

Sports Club

Additional operational expenses.

Ongoing Operations Expense	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Total Sports Club	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

Parks and Ovals (continued)

Cecil Newton Precinct - Bike Track

Construction of a bike track at Cecil Newton Precinct.

Grant Revenue	-	-	(50,000)	-	-	-	-	-	-	-	-	-
Bike Track Construction	-	-	100,000	-	-	-	-	-	-	-	-	-
Ongoing Operations Expense	-	-	-	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total Cecil Newton Precinct - Bike Track	-	-	50,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000

Total Parks and Ovals	190,300	138,100	158,400	313,100	390,900	627,100	231,900	230,000	433,200	311,400	309,900	443,400
------------------------------	----------------	----------------	----------------	----------------	----------------	----------------	----------------	----------------	----------------	----------------	----------------	----------------

Key Initiatives - Other Infrastructure

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Other Infrastructure												
Shire Land Irrigation Project												
<i>Provide reticulation and irrigation to all Shire properties.</i>												
Grant Revenue	(26,600)	-	-	-	-	-	-	-	-	-	-	-
Construction Works	40,000	-	-	-	-	-	-	-	-	-	-	-
Ongoing Operations Expense	-	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Total Shire Land Irrigation Project	13,400	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Cenotaph Construction												
<i>Construction of a new war memorial cenotaph.</i>												
Grant Revenue	(17,000)	-	-	-	-	-	-	-	-	-	-	-
Construction Works	48,000	-	-	-	-	-	-	-	-	-	-	-
Ongoing Operations Expense	-	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Total Cenotaph Construction	31,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Digital Signage												
<i>Purchase of digital signage.</i>												
Grant Revenue	(60,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase	80,000	-	-	-	-	-	-	-	-	-	-	-
Ongoing Operations Expense	-	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Total Digital Signage	20,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Drum Muster Facility Renewal												
<i>Renewal of Drum Muster Facility.</i>												
Renewal Works	-	-	20,000	-	-	-	-	-	-	-	-	-
Total Drum Muster Facility Renewal	-	-	20,000	-	-	-	-	-	-	-	-	-
Waste Site Renewal												
<i>Renewal of Waste Site fencing and firebreaks.</i>												
Renewal Works	-	-	20,000	30,000	-	-	-	-	-	-	-	-
Total Waste Site Renewal	-	-	20,000	30,000	-	-	-	-	-	-	-	-

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

Other Infrastructure (continued)

Town Street Beautification Program

Initiatives intended to beautify the town streets.

Construction Works	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Ongoing Operations Expense	-	1,000	2,000	3,000	4,000	5,000	6,000	7,000	8,000	9,000	10,000	11,000
Total Town Street Beautification Program	50,000	51,000	52,000	53,000	54,000	55,000	56,000	57,000	58,000	59,000	60,000	61,000
Total Other Infrastructure	114,400	60,000	101,000	92,000	63,000	64,000	65,000	66,000	67,000	68,000	69,000	70,000

Key Initiatives - Other Initiatives

	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Other Initiatives												
Strategies and Reviews												
<i>Development of required strategies and plans.</i>												
Local Planning Scheme Review	30,600	-	-	-	-	33,700	-	-	-	-	37,300	-
Occupational Safety and Health Software	-	26,000	26,500	27,000	27,600	28,100	28,700	29,200	29,800	30,400	31,000	31,700
Local Laws Review	-	-	-	27,000	-	-	-	-	-	-	-	31,700
Strategic Community Plan Consultation and Development	-	-	21,200	-	-	-	28,700	-	-	-	31,000	-
Long Term Financial Plan Review	-	10,400	-	-	-	11,200	-	-	-	12,100	-	-
Asset Management Plan Review	-	10,400	-	-	-	11,200	-	-	-	12,100	-	-
Workforce Plan Review	-	10,400	-	-	-	11,200	-	-	-	12,100	-	-
Total Strategies and Reviews	30,600	57,200	47,700	54,000	27,600	95,400	57,400	29,200	29,800	66,700	99,300	63,400
Total Other Initiatives	30,600	57,200	47,700	54,000	27,600	95,400	57,400	29,200	29,800	66,700	99,300	63,400